

# Profile

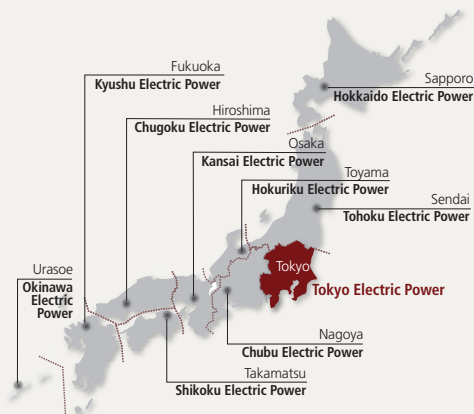
Tokyo Electric Power Company, Incorporated (TEPCO) was established in 1951 to supply electric power to the Tokyo metropolitan area, and for more than half a century it has continued to support society and public life with high-quality electric power.

The Tohoku-Chihou-Taiheiyou-Oki Earthquake, which struck on March 11, 2011, precipitated a serious accident at Fukushima Daiichi Nuclear Power Station. Since then, TEPCO has seen considerable weakening in its financial standing and income structure due to factors associated with the aforementioned event, such as the recording of substantial expenses and losses and an increase in fuel costs accompanying the suspension of nuclear power generation. TEPCO has been confronting an unprecedented major crisis. Addressing the situation, TEPCO, along with the Nuclear Damage Liability Facilitation Fund (NDF), formulated the Comprehensive Special Business Plan, putting together a program of drastic streamlining, management reforms and other steps. Moreover, TEPCO has strengthened its financial position through the issuance by third party allotment of preferred stocks totaling ¥1 trillion, with the NDF as allottee. TEPCO then moved on to establish its "Management Policy towards Restoration," which encompasses the "Intensive Reform Implementation Action Plan," with the aim of overcoming the challenges the Company must confront.

TEPCO continues to make every endeavor to realize compensation with empathy and consideration from the viewpoint of those who have suffered due to the nuclear power accidents. In addition, TEPCO has been steadily implementing measures for decommissioning nuclear reactors, securing a stable electricity supply and drastically streamlining business management.

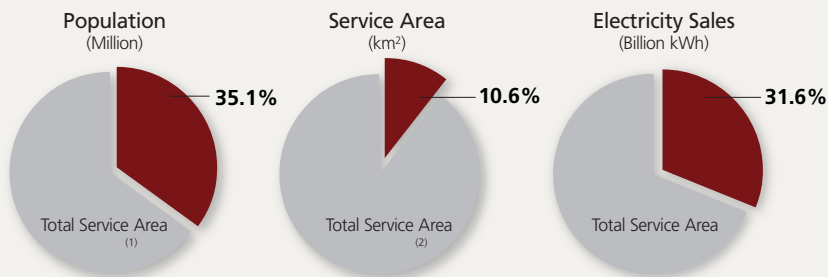
## TEPCO Snapshot

### Service Areas of Japan's Ten Electric Power Companies



### TEPCO's Position in the Japanese Electric Power Industry

(As of March 31, 2013 unless otherwise noted)



● TEPCO's Service Area ● Total Service Area (10 EPCOs) <sup>(3)</sup>

Notes: 1. The population figure is an estimate as of January 1, 2013 (prepared by the Statistics Bureau, Ministry of Internal Affairs and Communications.)

2. Source: *Handbook of Electric Power Industry* (2012 edition)

3. Electric power companies

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## Forward-Looking Statements

This annual report contains forward-looking statements regarding the Company's plans, outlook, strategies and results for the future. All forward-looking statements are based on judgments derived from the information available to the Company at the time of publication.

Certain risks and uncertainties could cause the Company's actual results to differ materially from any projections presented in this report. These risks and uncertainties include, but are not limited to, the economic circumstances surrounding the Company's businesses; competitive pressures; related laws and regulations; product development programs; and changes in exchange rates.