

FY 2006 Financial Results

(April 1, 2006 – March 31, 2007)

Presentation Materials

April 27, 2007
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Regarding Forward-Looking Statements (Performance Projections)

Certain statements in the following presentation regarding Tokyo Electric Power Company's business operations may constitute "forward-looking statements." As such, these statements are not historical facts but rather predictions about the future, which inherently involve risks and uncertainties, and these risks and uncertainties could cause the Company's actual results to differ materially from the forward-looking statements (performance projections) herein.

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FY 2006 Results Summary (Consolidated and Non-consolidated)

| (Upper and lower rows show consolidated and non-consolidated figures, respectively) (Unit: Billion ye | | | | | (Unit: Billion yen) |
|---|---------------|-------------|--------------|---------|---------------------|
| | | FY 2006(A) | FY 2005(B) - | Compa | arison |
| | | 1 1 2000(A) | 1 1 2003(D) | (A)-(B) | (A)/(B)(%) |
| Electricity sales volume | (Billion kWh) | 287.6 | 288.7 | -1.0 | 99.6 |
| Operating revenues | | 5,283.0 | 5,255.4 | 27.5 | 100.5 |
| | | 5,015.0 | 4,941.0 | 73.9 | 101.5 |
| Operating expenses | | 4,732.1 | 4,679.2 | 52.9 | 101.1 |
| | | 4,519.1 | 4,404.3 | 114.7 | 102.6 |
| Operating income | | 550.9 | 576.2 | -25.3 | 95.6 |
| | | 495.9 | 536.7 | -40.8 | 92.4 |
| Ordinary royonuos | | 5,350.0 | 5,308.0 | 41.9 | 100.8 |
| Ordinary revenues | | 5,057.9 | 4,978.7 | 79.1 | 101.6 |
| Ordinary expenses | | 4,908.7 | 4,881.0 | 27.6 | 100.6 |
| | | 4,685.8 | 4,581.5 | 104.3 | 102.3 |
| Ordinary income | | 441.2 | 426.9 | 14.3 | 103.4 |
| | | 372.0 | 397.2 | -25.1 | 93.7 |
| Net income | | 298.1 | 310.3 | -12.2 | 96.1 |
| Net income | | 262.1 | 260.8 | 1.3 | 100.5 |
| Free cash flow | | 598.0 | 414.3 | 183.7 | 144.4 |
| | | 539.4 | 367.0 | 172.4 | 147.0 |
| Net worth ratio * | (%) | 22.4 | 20.4 | 2.0 | - |
| | (70) | 21.5 | 19.6 | 1.9 | |
| ROA | (%) | 4.1 | 4.2 | -0.1 | - |
| NOA | | 3.8 | 4.1 | -0.3 | |
| ROE | (%) | 10.3 | 11.8 | -1.5 | _ |
| NOL | (70) | 9.8 | 10.7 | -0.9 | _ |

^{*} The figures as of FY 2005 are based on the original definition.



Comparison of Performance Projections and Actual Performance

Comparison of Performance Projections and Actual Performance

| (Upper and lower rows show cons | (Unit: Billion yen) | | | |
|---------------------------------|---------------------|------------------|-----------------|------------|
| | Operating revenues | Operating income | Ordinary income | Net income |
| FY 2006 actual performance | 5,283.0 | 550.9 | 441.2 | 298.1 |
| F 1 2000 actual performance | 5,015.0 | 495.9 | 372.0 | 262.1 |
| FY 2006 projection | 5,300.0 | 525.0 | 410.0 | 290.0 |
| i i zooo projection | 5,020.0 | 475.0 | 350.0 | 260.0 |

Factors behind Variance

Non-consolidated Performance: Increase in ordinary income of approx. ¥ 22 billion

| Increase in personnel expenses | -¥43 billion |
|---|----------------|
| Prior service cost incurred in conjunction with revisions to the system for employing seniors | -¥48 billion \ |
| Unrecognized actuarial gain due to skillful management of pension assets | ¥5 billion |
| Decrease in nuclear power back-end costs | ¥22 billion |
| (Expenses for future reprocessing of irradiated nuclear fuel) | |
| Decrease in fuel expenses | ¥20 billion |
| Decrease in maintenance expenses | ¥12 billion |
| Others | ¥11 billion |

Consolidated Performance:

Increase in ordinary income of approx. ¥31 billion, principally caused by increased income of consolidated subsidiaries and affiliated cmpanies accounted for under equity method, as well as turn around of non-consolidated performance.



Statement of Income

| (Unit: Billion yen) |
|---------------------|
|---------------------|

| | | | ` | ,, | |
|---|-------------|---------------------|---------|-------------|-----------------------------------|
| | FY 2006(A) | FY 2005(B) | Comp | arison | |
| | F 1 2000(A) | F12000(A) F12003(B) | (A)-(B) | (A)/(B) (%) | |
| Operating revenues | 5,283.0 | 5,255.4 | 27.5 | 100.5 | |
| Operating expenses | 4,732.1 | 4,679.2 | 52.9 | 101.1 | |
| Operating income | 550.9 | 576.2 | -25.3 | 95.6 | |
| Non-operating revenues | 67.0 | 52.5 | 14.4 | 127.5 | Japan Nuclear Fuel Limited |
| Investment gain under the equity method | 13.6 | 5.3 | 8.3 | 257.5 | ¥4.7 billion |
| Non-operating expenses | 176.6 | 201.8 | -25.2 | 87.5 | KANDENKO CO., LTD. |
| Ordinary income | 441.2 | 426.9 | 14.3 | 103.4 | ¥3.1 billion |
| (Reversal of) provision for reserve for fluctuation in water levels | 5.9 | -3.2 | 9.2 | _ | |
| Extraordinary income | 60.7 | 51.1 | 9.5 | 118.7 | Gain on transfer of FTTH business |
| Extraordinary loss | - | 7.5 | -7.5 | - | ¥60.7 billion |
| Income taxes | 193.8 | 159.6 | 34.1 | 121.4 | |
| Minority interests | 4.0 | 3.7 | 0.2 | 106.7 | |
| Net income | 298.1 | 310.3 | -12.2 | 96.1 | |



Revenues Breakdown

| | | | (Unit: | Billion yen) |
|---------------------------------------|-------------|-------------|---------|--------------|
| | FY 2006(A) | FY 2005(B) | Comp | arison |
| | F 1 2000(A) | F 1 2003(b) | (A)-(B) | (A)/(B) (%) |
| Ordinary revenues | 5,057.9 | 4,978.7 | 79.1 | 101.6 |
| Operating revenues | 5,015.0 | 4,941.0 | 73.9 | 101.5 |
| Electric power operating revenues | 4,952.3 | 4,897.2 | 55.0 | 101.1 |
| Electricity sales revenues | 4,704.6 | 4,682.0 | 22.5 | 100.5 |
| Lighting | 1,983.4 | 2,022.4 | -38.9 | 98.1 |
| Commercial and industrial | 2,721.1 | 2,659.5 | 61.5 | 102.3 |
| Inter-company power sale | 123.6 | 106.7 | 16.8 | 115.8 |
| Sales of power to other companies | 45.0 | 37.1 | 7.8 | 121.1 |
| Other revenues | 79.0 | 71.2 | 7.8 | 111.0 |
| Incidental business operating revenue | s 62.7 | 43.8 | 18.9 | 143.1 |
| Non-operating revenues | 42.8 | 37.6 | 5.1 | 113.8 |

| Decrease in electricity sales volume (-1.0 billion kWh) | -¥17.0 billion |
|---|----------------|
| Increase in unit sales price | +¥39.0 billion |
| | |
| | |
| Mh a alimar armahararran | V7.0 billion |
| Wheeling supply revenue | +¥7.9 billion |



Expenses Breakdown (Non-consolidated)

Expenses Breakdown

(Unit: Billion yen)

| | | | (UIII | i. Dillion yen) |
|--|------------|------------|---------|-----------------|
| | EV/2004/A) | L/ 300E(D) | Comp | arison |
| | FY 2006(A) | FY 2005(B) | (A)-(B) | (A)/(B) (%) |
| Ordinary expenses | 4,685.8 | 4,581.5 | 104.3 | 102.3 |
| Operating expenses | 4,519.1 | 4,404.3 | 114.7 | 102.6 |
| Electric power operating expenses | 4,426.2 | 4,325.0 | 101.2 | 102.3 |
| Personnel | 458.9 | 401.0 | 57.9 | 114.4 |
| Fuel | 1,062.7 | 1,040.0 | 22.6 | 102.2 |
| Maintenance | 459.0 | 469.3 | -10.3 | 97.8 |
| Depreciation | 704.5 | 753.4 | -48.8 | 93.5 |
| Purchased power | 650.6 | 629.3 | 21.3 | 103.4 |
| Taxes, etc. | 337.0 | 336.4 | 0.6 | 100.2 |
| Nuclear power back-end costs | 195.5 | 145.2 | 50.2 | 134.6 |
| Other expenses | 557.7 | 550.0 | 7.6 | 101.4 |
| Incidental business operating expenses | 92.8 | 79.3 | 13.5 | 117.0 |
| Non-operating expenses | 166.7 | 177.1 | -10.4 | 94.1 |
| Interest paid | 148.0 | 153.7 | -5.7 | 96.3 |
| Other expenses | 18.7 | 23.4 | -4.6 | 80.0 |



Personnel expenses (¥401.0 billion to ¥458.9 billion)

+¥57.9 billion

| Retirement benefits | +¥55.1 billion |
|---|----------------|
| Increase in amortization of actuarial difference (-¥59.0 billion to -¥48.5 billion) | +¥10.5 billion |
| Reviews of retirement allowance and pension systems* | +¥48.4 billion |

Amortization of actuarial difference

| | FY 2006 | FY 2005 |
|---|----------------|----------------|
| Amount expensed for FY 2003 portion (-¥ 47.0 billion) | - | -¥15.6 billion |
| Amount expensed for FY 2004 portion (-¥ 12.2 billion) | -¥4.0 billion | -¥4.0 billion |
| Amount expensed for FY 2005 portion (-¥117.9 billion) | -¥39.3 billion | -¥39.3 billion |
| Amount expensed for FY 2006 portion (-¥ 15.4 billion) | -¥5.1 billion | - |
| Total | -¥48.5 billion | -¥59.0 billion |

Note: TEPCO amortizes actuarial gain or loss by the straight-line method over a period of three years.

*In FY2006, TEPCO amended its employment regulations to reflect revisions to the system for employing seniors. As a result, the Company recorded a ¥48.4 billion prior service cost in FY2006 equal to the increase in the retirement benefit obligation.

Fuel expenses (¥1,040.0 billion to ¥1,062.7 billion)

+¥22.6 billion

| Consumption volume | -¥67.0 billion |
|---|----------------|
| Increase in nuclear power generated | -¥42.0 billion |
| Increase in hydroelectric power generated and purchased | -¥11.0 billion |
| Increase in power purchased from other companies | -¥9.0 billion |
| Decrease in power generated and purchased | -¥5.0 billion |
| Price | +¥90.0 billion |
| Rise in CIF price (All Japan CIF crude oil price: \$55.81/barrel to \$63.46/barrel) | +¥60.0 billion |
| Yen depreciation (¥113.32=\$1 to ¥116.98=\$1) | +¥30.0 billion |



| Maintenance expenses (¥469.3 billion to ¥459.0 billion | on) | | -¥10.3 billion |
|---|----------------|----------------|----------------|
| Generation related (¥246.9 billion to ¥223.4 billion) | | | -¥23.5 billion |
| Hydroelectric power (¥13.3 billion to ¥15.3 billion) | | - | +¥1.9 billion |
| Thermal power (¥90.4 billion to ¥88.0 billion) | | | -¥2.4 billion |
| Nuclear power (¥143.0 billion to ¥120.0 billion) | | -1 | £23.0 billion |
| Distribution related (¥214.7 billion to ¥227.2 billion) | | | +¥12.5 billion |
| Transmission (¥37.2 billion to ¥39.8 billion) | | - | +¥2.6 billion |
| Transformation (¥21.6 billion to ¥23.4 billion) | | - | +¥1.8 billion |
| Distribution (¥155.8 billion to ¥163.9 billion) | | - | +¥8.1 billion |
| Depreciation expenses (¥753.4 billion to ¥704.5 billion | n) | | -¥48.8 billion |
| Generation related (¥307.8 billion to ¥276.7 billion) | | | -¥31.1 billion |
| Hydroelectric power (¥52.2 billion to ¥49.3 billion) | | | -¥2.8 billion |
| Thermal power (¥154.6 billion to ¥138.1 billion) | | | ₹16.5 billion |
| Nuclear power (¥100.9 billion to ¥89.2 billion) | | -1 | ¥11.7 billion |
| Distribution related (¥425.4 billion to ¥408.8 billion) | | | -¥16.6 billion |
| Transmission (¥196.9 billion to ¥188.9 billion) | | | -¥8.0 billion |
| Transformation (¥87.3 billion to ¥81.8 billion) | | | -¥5.5 billion |
| Distribution (¥141.1 billion to ¥138.1 billion) | | | -¥3.0 billion |
| Depreciation breakdown | | | |
| | FY 2006 | FY 2005 | |
| Regular depreciation | ¥697.1 billion | ¥739.6 billion | |
| Extraordinary depreciation | ¥5.1 billion | ¥3.2 billion | |
| Trial operations depreciation | ¥2.3 billion | ¥10.5 billion | |



Year-on-Year Comparison of Ordinary Expenses – 3 (Non-consolidated)

| Purchased power (¥629.3 billion to ¥650.6 billion) | +¥21.3 billion |
|---|---|
| Inter-company power purchases (¥216.4 billion to ¥225.1 billion) | +¥8.6 billion |
| Purchases of power from other companies (¥412.8 billion to ¥425.4 billion) | +¥12.6 billion |
| Taxes, etc. (¥336.4 billion to ¥337.0 billion) | +¥0.6 billion |
| Nuclear power back-end costs (¥145.2 billion to ¥195.5 billion) | +¥50.2 billion |
| Irradiated nuclear fuel reprocessing expenses (¥101.4 billion to ¥134.0 billion) | +¥32.6 billion |
| Expenses for future reprocessing of irradiated nuclear fuel* | +¥17.9 billion |
| Expenses for disposal of specified radioactive wastes (¥22.4 billion to ¥26.9 billion) | +¥4.4 billion |
| Decommissioning costs of nuclear power units (¥21.3 billion to ¥16.5 billion) | -¥4.7 billion |
| actual cost at present value of reprocessing irradiated nuclear fuel without a definite reprocessing plan. | ount of V17 O hillion in |
| The reserve amount is based on the volume of such fuel generated. In FY2006, TEPCO stated a reserve am proportion to the volume of such fuel generated in both FY2006 and FY2005, the year prior to the amendmen | ı |
| The reserve amount is based on the volume of such fuel generated. In FY2006, TEPCO stated a reserve am proportion to the volume of such fuel generated in both FY2006 and FY2005, the year prior to the amendmen | t. J |
| The reserve amount is based on the volume of such fuel generated. In FY2006, TEPCO stated a reserve am proportion to the volume of such fuel generated in both FY2006 and FY2005, the year prior to the amendmen Other expenses (¥550.0 billion to ¥557.7 billion) Loss on disposal of property, plant and equipment | t +¥7.6 billion |
| The reserve amount is based on the volume of such fuel generated. In FY2006, TEPCO stated a reserve am proportion to the volume of such fuel generated in both FY2006 and FY2005, the year prior to the amendmen Other expenses (¥550.0 billion to ¥557.7 billion) Loss on disposal of property, plant and equipment | + ¥7.6 billion +¥6.7 billion |
| The reserve amount is based on the volume of such fuel generated. In FY2006, TEPCO stated a reserve am proportion to the volume of such fuel generated in both FY2006 and FY2005, the year prior to the amendmen Dther expenses (¥550.0 billion to ¥557.7 billion) Loss on disposal of property, plant and equipment ncidental business operating expenses (¥79.3 billion to ¥92.8 billion) Gas supply business (¥14.2 billion to ¥27.6 billion) | +¥7.6 billion +¥6.7 billion +¥13.5 billion |
| The reserve amount is based on the volume of such fuel generated. In FY2006, TEPCO stated a reserve am proportion to the volume of such fuel generated in both FY2006 and FY2005, the year prior to the amendmen Dther expenses (¥550.0 billion to ¥557.7 billion) Loss on disposal of property, plant and equipment ncidental business operating expenses (¥79.3 billion to ¥92.8 billion) Gas supply business (¥14.2 billion to ¥27.6 billion) | +¥7.6 billion +¥6.7 billion +¥13.5 billion +¥13.3 billion |
| The reserve amount is based on the volume of such fuel generated. In FY2006, TEPCO stated a reserve am proportion to the volume of such fuel generated in both FY2006 and FY2005, the year prior to the amendmen Other expenses (¥550.0 billion to ¥557.7 billion) Loss on disposal of property, plant and equipment Incidental business operating expenses (¥79.3 billion to ¥92.8 billion) Gas supply business (¥14.2 billion to ¥27.6 billion) Interest paid (¥153.7 billion to ¥148.0 billion) | +¥7.6 billion +¥6.7 billion +¥13.5 billion +¥13.3 billion -¥5.7 billion |
| The reserve amount is based on the volume of such fuel generated. In FY2006, TEPCO stated a reserve am proportion to the volume of such fuel generated in both FY2006 and FY2005, the year prior to the amendmen Dther expenses (¥550.0 billion to ¥557.7 billion) Loss on disposal of property, plant and equipment ncidental business operating expenses (¥79.3 billion to ¥92.8 billion) Gas supply business (¥14.2 billion to ¥27.6 billion) nterest paid (¥153.7 billion to ¥148.0 billion) Due to reduced debt | +¥7.6 billion +¥6.7 billion +¥13.5 billion +¥13.3 billion -¥5.7 billion -¥8.4 billion |



Balance Sheets (Consolidated and Non-consolidated)

Balance Sheets

| (Upper and lower rows show consolidated ar | nd non-consolidated figures, res | spectively) | (Unit: Billion yen) | | | | |
|--|----------------------------------|---------------------|---------------------|-------------|----------------------------------|---------------------|--------------------|
| | March 31, 2007(A) | March 31, 2006(B) - | | arison | | | |
| - | • • • | | (A)-(B) | (A)/(B) (%) | | | |
| Total assets | 13,521.3 | 13,594.1 | -72.7 | 99.5 | Adjustment* | | +¥355.4 billion |
| | 12,924.0 | 13,031.4 | -107.4 | 99.2 | Retirement | | -¥33.7 billion |
| Fixed assets | 12,670.6 | 12,848.5 | -177.8 | 98.6 | Depreciation | | -¥701.4 billion |
| I INCU ASSCIS | 12,242.7 | 12,429.3 | -186.5 | 98.5 | Others | | -¥4.5 billion |
| Electric business | 8,770.5 | 9,154.9 | -384.3 | 95.8 | *Adjustment occu | ırred when "Constr | uction in |
| Incidental business | 64.0 | 120.5 | -56.5 | 53.1 | progress" change | ed into "Fixed asse | ets". |
| Non-business | 4.3 | 4.4 | -0.0 | 98.1 | | | |
| Construction in progress | 526.2 | 482.4 | 43.8 | 109.1 | Real estate busin | ess | ¥54.9 billion |
| Nuclear fuel | 896.8 | 920.9 | -24.1 | 97.4 | Energy facility service business | | ¥5.9 billion |
| Others | 1,980.7 | 1,746.0 | 234.7 | 113.4 | Gas supply busin | ness | ¥2.8 billion |
| Cumantagata | 850.7 | 745.2 | 105.4 | 114.1 | | | |
| Current assets | 681.2 | 601.8 | 79.4 | 113.2 | | | |
| Lighilities | 10,447.6 | 10,778.6 | -331.0 | 96.9 | | | |
| Liabilities | 10,150.8 | 10,476.4 | -325.6 | 96.9 | | | |
| Not accete* | 3,073.7 | 2,779.7 | - | - | | | |
| Net assets* | 2,773.2 | 2,555.0 | - | - | | | |
| *Non-consolidated | | | | | | (Consolidated) | (Non-consolidated) |
| | 7,388.6 | 7,840.1 | -451.5 | 94.2 | Bonds | ¥5,228.3 billion | ¥5,220.0 billion |
| Interest-bearing debt outstanding | 7,183.1 | 7,629.8 | -446.6 | 94.1 | Long-term debt | ¥1,537.3 billion | ¥1,353.1 billion |
| N | 22.4 | 20.4 | 2.0 | - | Short-term debt | ¥362.9 billion | ¥348.0 billion |
| Net worth ratio (%) * | 21.5 | 19.6 | 1.9 | _ | Commercial paper | ¥260.0 billion | ¥260.0 billion |

^{*} The figures as of March 31, 2006 are based on the original definition.



Free Cash Flow and its Application (Consolidated and Non-consolidated)

Free Cash Flow

| (Upper and lower rows show consolidated | (Ur | nit: Billion yen) | | |
|---|-------------|-------------------|---------|-------------|
| | FY 2006(A) | FY 2005(B) — | Comp | arison |
| | 1 1 2000(A) | 1 1 2003(b) — | (A)-(B) | (A)/(B) (%) |
| Net cash provided by | 1,073.6 | 935.6 | 138.0 | 114.8 |
| operating activities | 1,015.7 | 851.9 | 163.7 | 119.2 |
| Capital expenditures | -475.5 | -521.2 | 45.6 | 91.2 |
| (Cash basis) | -476.3 | -484.9 | 8.6 | 98.2 |
| Free cash flow | 598.0 | 414.3 | 183.7 | 144.4 |
| Free Cash now | 539.4 367.0 | | 172.4 | 147.0 |
| 【 Application of Free Cas | h Flow] | | | |
| Reduction of | 430.9 | 268.0 | 162.8 | 160.8 |
| interest-bearing debt | 422.6 | 279.0 | 143.5 | 151.4 |
| Dividends | 80.9 | 80.8 | 0.0 | 100.0 |
| Dividends | 80.9 | 80.8 | 0.0 | 100.0 |
| Investments etc | 86.2 | 65.3 | 20.8 | 131.9 |
| Investments, etc. | 35.8 | 7.0 | 28.8 | 509.2 |
| (of which, investments in | 42.4 | 97.8 | -55.3 | 43.4 |
| diversified businesses) | 33.9 | 75.5 | -41.6 | 44.9 |

| Incidental business investment | ¥22.9 billion |
|--------------------------------|---------------|
| Acquisition of stock, etc. | ¥11.0 billion |



Segment Information

Segment Information

(Unit: Billion ven)

| | | | (Unit: I | Billion yen) |
|--|-------------|--------------|------------|--------------|
| | FY 2006(A) | FY 2005(B) - | Compa | rison |
| | 1 1 2000(A) | 1 1 2003(D) | (A)-(B) (A | A)/(B) (%) |
| Operating revenues | 5,283.0 | 5,255.4 | 27.5 | 100.5 |
| Electric Power | 4,952.3 | 4,897.3 | 55.0 | 101.1 |
| Electric Fower | 4,952.3 | 4,895.5 | 56.7 | 101.2 |
| Information and Telecommunications | 175.8 | 252.4 | -76.5 | 69.7 |
| | 113.4 | 179.6 | -66.2 | 63.1 |
| Energy and Environment | 371.5 | 326.1 | 45.4 | 113.9 |
| Lifetgy and Environment | 151.1 | 115.8 | 35.3 | 130.5 |
| Living Environment and Lifestyle-related | 138.7 | 135.7 | 2.9 | 102.2 |
| Living Environment and Eliestyle-related | 53.1 | 49.6 | 3.5 | 107.1 |
| Overseas | 13.8 | 14.7 | -0.8 | 94.3 |
| Overseas | 12.9 | 14.7 | -1.8 | 87.6 |
| Operating income | 550.9 | 576.2 | -25.3 | 95.6 |
| Electric Power | 526.3 | 572.7 | -46.3 | 91.9 |
| Information and Telecommunications | -31.0 | -38.7 | 7.7 | - |
| Energy and Environment | 41.2 | 28.0 | 13.1 | 147.0 |
| Living Environment and Lifestyle-related | 13.1 | 10.7 | 2.4 | 122.8 |
| Overseas | -0.0 | 0.4 | -0.4 | - |
| Capital expenditure | 574.6 | 623.7 | -49.0 | 92.1 |
| Electric Power | 493.9 | 501.9 | -7.9 | 98.4 |
| Information and Telecommunications | 35.0 | 52.9 | -17.8 | 66.3 |
| Energy and Environment | 27.4 | 39.8 | -12.3 | 69.0 |
| Living Environment and Lifestyle-related | 9.9 | 16.9 | -7.0 | 58.4 |
| Overseas | 12.4 | 15.5 | -3.0 | 80.1 |

Major subsidiaries in each segment

(Unit: Billion yen)

| | Operating | revenues | Operatin | g income |
|---|-----------|-------------|----------|-------------|
| | | Increase or | | Increase or |
| Information and Telecommunica | tions | decrease | | decrease |
| | 1 | | | |
| Fiber-Optics Network Company | 21.2 | 0.9 | -34.0 | 1.7 |
| FUSION COMMUNICATIONS CORP. | 55.9 | -15.7 | -1.4 | -2.2 |
| DREAM TRAIN INTERNET INC. | 16.2 | 3.2 | 0.6 | 2.9 |
| AT TOKYO Corporation | 10.0 | 3.8 | 1.5 | 2.1 |
| Energy and Environment | | | | |
| Gas Business Company | 31.5 | 16.0 | 3.8 | 2.7 |
| Toden Kogyo Co., Ltd. | 54.2 | -2.1 | 4.5 | 0.0 |
| Tokyo Electric Power Environmental Engineering Company, Incorporated | 37.0 | 0.1 | 3.0 | -0.0 |
| Tokyo Timor Sea Resources Inc. (US) | 30.7 | 14.0 | 23.1 | 9.6 |
| Living Environment and Lifestyle | e-related | | | |
| Toden Real Estate Co., Inc. | 36.5 | -1.1 | 7.4 | 0.0 |
| Toden Kokoku Co., Ltd. | 28.9 | 0.0 | 2.1 | 0.0 |
| Tokyo Living Service Co., Ltd. | 16.6 | -2.9 | 1.2 | 0.8 |
| TOSHIN BUILDING CO., LTD. | 13.6 | -1.8 | 2.1 | 0.5 |
| Overseas | | | | |
| Eurus Energy Holdings Corporation | 8.8 | -0.4 | 1.0 | -0.3 |
| TM Energy (Australia) Pty Ltd. | 3.7 | 0.2 | 0.2 | 0.0 |

Note: The low er row of operating revenues represents revenues from external customers.



Gas Business Company

Gas Business Company

| | | | (L | Jnit: Billion yen) | |
|--------------------|----------------------|----------------------|------------|--------------------|--|
| | FY 2006(A) | FY 2005(B) - | Comparison | | |
| | 1 1 2000(A) | 1 1 2003(D) - | (A)-(B) | (A)/(B) (%) | |
| Operating revenues | 31.5 | 15.4 | 16.0 | 204.5 | |
| Operating income | 3.8 | 1.1 | 2.7 | 337.7 | |
| Gas sales volume | approx. 610,000 tons | approx. 350,000 tons | - | - | |

Performance, Etc.

- Due to factors such as cost reduction efforts in all areas in addition to a steady increase in sales, including expansion of gas sales volume to approximately 610,000 tons (LNG equivalent), the Gas Business Company achieved:
- Operating revenues of ¥31.5 billion (YoY increase of ¥16 billion) and operating income of ¥3.8 billion (YoY increase of ¥2.7 billion)
- In FY2007, TEPCO aims to achieve segment operating revenues of about ¥36 billion and operating income of about ¥2 billion.



Performance Outlook for FY 2007

Performance Outlook

(Upper and lower rows show consolidated and non-consolidated figures, respectively)

(Unit: Billion yen)

| | Operating revenues | Operating income | Ordinary income | Net income |
|----------------------------|--------------------|------------------|-----------------|------------|
| FY 2007 projection | 5,400.0 | 530.0 | 400.0 | 310.0 |
| | 5,120.0 | 490.0 | 350.0 | 285.0 |
| FY 2006 actual performance | 5,283.0 | 550.9 | 441.2 | 298.1 |
| | 5,015.0 | 495.9 | 372.0 | 262.1 |

Key Factors Affecting Performance Outlook (in Ordinary Income)

Non-consolidated Performance:

| Factors for improved performance | |
|---|--|
| Increase in operating revenues [Increase in electricity sales revenues Decrease in incidental business revenues | +¥105.0 billion +¥120.0 billion -¥15.0 billion |
| Decrease in personnel expenses | +¥25.0 billion |
| Decrease in incidental business expenses | +¥45.0 billion |

| Factors for weakened performance | | | | |
|---|-----------------|--|--|--|
| Increase in fuel expenses | -¥105.0 billion | | | |
| Increased electricity sales volume | -¥50.0 billion | | | |
| Decrease in nuclear power generated | -¥20.0 billion | | | |
| Decrease in hydroelectric power generated | -¥10.0 billion | | | |
| Appreciation of the yen, etc., | -¥25.0 billion | | | |
| Increase in depreciation expenses | -¥20.0 billion | | | |
| Increase in maintenance expenses -\frac{\pmaintenance}{415.0} \text{ billion} | | | | |
| Increase in loss on disposal of property, plant and equipment | -¥15.0 billion | | | |
| Others | | | | |

Consolidated Performance: Approximately ¥40 billion decrease is projected due to a decrease in profits of subsidiaries and others in addition to non-consolidated financial results.

Extraordinary income of about ¥100 billion is expected as a result of changes to retirement benefit plans scheduled for fiscal 2007.



Reference: Business Management Plan Targets and Performance

| (Fiscal year) | 2002 | 2003 | 2004 | 2005 | 2006 | FY 2006 Business Management Plan FY 2006-2008 Targets | FY 2007 Business Management Plan FY 2007-2009 Targets |
|--|---------|---------|---------|---------|----------------|---|---|
| Profit and Free Cash Flow (FCF) Targets | | | | | | | |
| ROA | 3.6 | 3.5 | 4.1 | 4.2 | 4.1 | At least 4% | At least 4% |
| (%) | 3.7 | 3.5 | 4.0 | 4.1 | 3.8 | At least 4% | At least 4% |
| FCF | 648.5 | 557.8 | 946.8 | 414.3 | 598.0 | At least ¥400 billion | At least ¥350 billion |
| (billion yen) | 649.4 | 543.5 | 891.5 | 367.0 | 539.4 | At least ¥400 billion | At least ¥350 billion |
| Ordinary income (billion yen) | 280.8 | 304.4 | 384.5 | 397.2 | 441.2 372.0 | | At least ¥400 billion At least ¥350 billion |
| Balance Sheet Improvement Targets | | | | | 372.0 | At least #330 billion | At least #330 billion |
| Net worth ratio (%) | 14.9 | 16.2 | 17.8 | 19.6 | 21.5 | At least 23% (end of FY 2008) | At least 24% (end of FY 2009) |
| Interest-bearing debt (billion yen) | 8,970.0 | 8,585.2 | 7,908.9 | 7,629.8 | 7,183.1 | Reduction of at least ¥700 billion (3-year total) | Reduction of about ¥500 billion (3-year total) |
| Efficiency Gains Targets | | | | | | | |
| Capital expenditures (billion yen) | 645.2 | 576.1 | 464.2 | 505.0 | 496.3 | About ¥620 billion | About ¥640 billion |
| Number of employees (persons) | 39,619 | 38,950 | 38,510 | 38,235 | 38,108 | About 37,500 (end of FY 2008) | - |
| Business Growth Targets | | | | | | | |
| Increase in electricity sales volume (billion kWh) | | | 1.00 | 1.75 | 2.34 | About 5.0 billion kWh (3-year total) | About 6.0 billion kWh (3-year total) |
| Operating revenues from businesses other than electric power (billion yen) | | | 249.5 | 359.9 | 330.7 | About ¥270 billion (end of FY 2008) | About ¥300 billion (end of FY 2009) |
| Operating income from businesses other than electric power (billion yen) | | | -3.4 | 0.4 | 23.3 | About ¥40 billion (end of FY 2008) | About ¥50 billion (end of FY 2009) |

^{*}For FCF, ROA and ordinaly income, upper rows show consolidated figures and lower rows show non-consolidated figures. Ordinary income for FY2002 to FY2005 is non-consolidated.

^{*}Unless otherwise specified, business management plan targets are three-year averages.

^{*}Operating revenues and operating income targets from businesses other than electric power were first set under the FY 2005 Business Management Plan, based on Management Vision 2010.



Key Factors Affecting Performance

| | FY 2006 | FY 2007 Projection |
|--|---------|-----------------------|
| Foreign exchange rate (Interbank; yen per dollar) | 116.98 | 120 |
| Crude oil prices (All Japan CIF; dollars per barrel) | 63.46 | 60 |
| Nuclear power plant capacity utilization ratio (%) | 74.2 | approx.72 |
| Flow rate (%) | 102.9 | 100.0 |

Financial Impact

| | | (Unit: Billion yen) |
|---|-------------|-----------------------|
| | FY 2006 | FY 2007 Projection |
| Foreign exchange rate (Interbank; 1 yen per dollar) | approx. 8.0 | approx. 9.0 |
| Crude oil prices (All Japan CIF; 1 dollar per barrel) * | approx. 8.0 | approx. 12.0 |
| Nuclear power plant capacity utilization ratio (1%) | approx. 9.0 | approx. 9.5 |
| Flow rate (1%) | approx. 1.0 | approx. 1.0 |
| Interest rate (1%) | approx. 8.0 | approx. 10.0 |



Reference: Electricity Sales Volume

Average Monthly Temperature

| | | | | | | | | | | | (| (Unit:) |
|----------------------------|------|------|------|------|------|------|------|------|------|------|------|----------|
| | Apr. | May | Jun. | Jul. | Aug. | Sep. | Oct. | Nov. | Dec. | Jan. | Feb. | Mar. |
| FY2006 | 13.0 | 18.3 | 21.9 | 24.9 | 27.0 | 23.0 | 18.8 | 13.3 | 8.4 | 6.5 | 7.7 | 9.9 |
| Compared with last year | -1.3 | 1.2 | -0.7 | 0.0 | -0.3 | -1.1 | 0.3 | 1.3 | 3.2 | 2.4 | 1.8 | 0.9 |
| Compared with average year | -0.6 | 0.3 | 0.7 | 0.1 | 0.6 | 0.3 | 1.5 | 1.4 | 1.2 | 1.8 | 2.6 | 1.8 |

Note: Average temperature uses temperatures observed at nine weather stations in TEPCO's operating area, weighted to reflect electric power volume of branch offices used for the relevant weather stations.

Electricity Sales Volume

| | <u>(</u> L | J <u>nits: Billion kWh, %)</u> |
|--------------------------------|------------|--------------------------------|
| | FY 2006 | FY 2007 |
| | | Projection |
| Regulated segment | 105.84 | 109.0 |
| Regulated Segment | (-2.6) | (3.0) |
| Lighting | 93.21 | 96.5 |
| Ligiturig | (-2.1) | (3.5) |
| Low voltage | 10.46 | 10.4 |
| Low voltage | (-6.7) | (-0.7) |
| Others | 2.17 | 2.2 |
| Others | (-5.1) | (-0.5) |
| Liberalized segment | 181.78 | 184.7 |
| Liberdiized Segment | (1.0) | (1.6) |
| Commercial use | 74.79 | _ |
| Odminorcial use | (-0.3) | |
| Industrial use and others | 107.00 | - |
| industrial use and others | (2.0) | |
| Total electricity sales volume | 287.62 | 293.7 |
| Total cicculotty saids volume | (-0.4) | (2.1) |

Note: Figures in parentheses denote percentage change from the previous year.

Rounded to the nearest decimal point.

Electricity Sales Volume Trends

- In FY2006, despite growth in sales to large-scale industrial customers, residential (lighting) and other demand decreased due to the record warm winter. As a result, electricity sales volume declined 0.4% to 287.6 billion kWh.
- Total fell short of third-quarter projections (Jan. 31) as a result of lower demand for heating due to the warm winter.
 (Variance from plan: -1.3 billion kWh; 99.5% of projected amount)
- In FY2007, total electricity sales volume is projected to rise 2.1% to 293.7 billion kWh.
 Industrial use in the liberalized segment is expected to continue growing amid an
 ongoing trend of moderate economic recovery. In addition, the number of new
 residential (lighting) accounts is expected to grow steadily, and demand for heating is
 expected to increase in reaction to the record warm winter in FY2006.

Electricity Sales Volume Expansion

(Unit: Billion kWh)

| | Annual targets | Actual / Achievement ratio | | |
|-------------------------------------|----------------|----------------------------|------|--|
| Corporate and large-scale customers | 1.06 | 1.75 | 165% | |
| Household customers | 0.49 | 0.59 | 120% | |
| Total | 1.55 | 2.34 | 151% | |

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