# FY2021 1<sup>st</sup> Quarter Financial Results (April 1 – June 30, 2021)

Tokyo Electric Power Company Holdings, Inc.





tepcon





# Overview of FY2021 1<sup>st</sup> Quarter Financial Results

(Released on July 29, 2021)

(Note)

Please note that the following is an accurate and complete translation of the original Japanese version prepared for the convenience of our English-speaking investors. In case of any discrepancy between the translation and the Japanese original, the latter shall prevail.

### <FY2021 1<sup>st</sup> Quarter Financial Results>

- Operating revenue decreased due to a decrease in the volume of electricity sold and fuel cost adjustments and the application for the new accounting standards.
- Ordinary income/loss and quarterly net income decreased due to a negative turn in the effects of the time-lag from the fuel cost adjustment system at JERA and decrease in the volume of retail electricity sold despite Group-wide efforts to continuously cut costs.

### < FY2021 Consolidated Performance Forecast >

> No changes to the forecast announced on July 21, 2021



## **1. Consolidated Financial Results**

|                                      |   |             |             | (01        |             |
|--------------------------------------|---|-------------|-------------|------------|-------------|
|                                      |   | FY2021      | FY2020      | Comparison |             |
|                                      |   | Apr-Jun (A) | Apr-Jun (B) | (A)-(B)    | (A)/(B) (%) |
| Total Electricity Sales Volume       |   | 52.4        | 51.2        | 1.2        | 102.3       |
| Retail Electricity Sales Volume *    | 1 | 42.5        | 47.4        | -4.9       | 89.7        |
| Wholesale Electricity Sales Volume * | 2 | 9.8         | 3.8         | 6.0        | 258.3       |

(Unit: Billion Yen)

TEPCO

(Unit: Rillion kWh)

|   | FY2021      | FY2021 FY2020 |         | arison      |
|---|-------------|---------------|---------|-------------|
|   | Apr-Jun (A) | Apr-Jun (B)   | (A)-(B) | (A)/(B) (%) |
| Operating Revenue                               | 980.0       | 1,341.3       | -361.2  | 73.1        |
| Operating Income/Loss                           | -11.3       | 57.5          | -68.9   | -           |
| Ordinary Income/Loss                            | 18.4        | 68.5          | -50.0   | 27.0        |
| Extraordinary Income/Loss                       | -20.6       | -36.5         | 15.9    | -           |
| Net Income Attributable to Owners of the Parent | -3.0        | 29.8          | -32.8   | -           |

※1 Total of EP consolidated (EP/TCS/PinT) and PG (islands, etc.)

\*2 Total (excluding indirect auctions) of EP consolidated (EP/TCS/PinT), PG (including inter-regional), and RP consolidated (RP/Tokyo Electric Generation)

| Area demand (Unit: Billion kWh) |            |            |         |             |  |
|---------------------------------|------------|------------|---------|-------------|--|
|                                 | FY2021     | FY2020     | Comp    | arison      |  |
|                                 | Apr-Jun(A) | Apr-Jun(B) | (A)-(B) | (A)/(B) (%) |  |
| Area demand                     | 59.8       | 59.5       | 0.3     | 100.4       |  |

### Foreign Exchange Rate/CIF

|  | FY2021<br>Apr-Jun(A) | FY2020<br>Apr-Jun(B) | (A)-(B) |
|--|----------------------|----------------------|---------|
| Foreign Exchange rate<br>(Interbank,yen/dollar)  | 109.5                | 107.6                | 1.9     |
| Crude oil price (All Japan<br>CIF,dollar/barrel) | 66.9                 | 32.3                 | 34.6    |



# 2. Points of Each Companies

### <TEPCO Holdings>

Ordinary income increased due to an increase in received dividends from core operating companies, etc.

#### <TEPCO Fuel & Power>

Ordinary income increased due to a positive turn of the power supply and demand and an increase in profits of affiliated companies, etc. despite a negative turn in the effects of the time-lag from the fuel cost adjustment system at JERA.

#### <TEPCO Power Grid>

Ordinary income decreased due to a decrease in transmission revenue and an increase in facility costs, etc.

### <TEPCO Energy Partner>

Ordinary income decreased due to a decrease in the volume of retail electricity sold as a result of increased competition and effects of daily temperatures, etc.

#### <TEPCO Renewable Power>

> Ordinary income decreased due to an increase in prorerty tax, etc.

| (Unit: Billion        |             |             |            |             |
|-----------------------|-------------|-------------|------------|-------------|
|                       | FY2021      | FY2020      | Comparison |             |
|                       | Apr-Jun (A) | Apr-Jun (B) | (A)-(B)    | (A)/(B) (%) |
| Operating Revenue     | 980.0       | 1,341.3     | -361.2     | 73.1        |
| TEPCO Holdings        | 117.2       | 129.2       | -11.9      | 90.7        |
| TEPCO Fuel & Power    | 1.3         | 1.9         | -0.6       | 66.8        |
| TEPCO Power Grid      | 409.3       | 410.7       | -1.4       | 99.6        |
| TEPCO Energy Partner  | 808.4       | 1,199.4     | -391.0     | 67.4        |
| TEPCO Renewable Power | 41.0        | 39.9        | 1.1        | 102.8       |
| Adjustments           | -397.3      | -440.1      | 42.7       | -           |
| Ordinary Income/Loss  | 18.4        | 68.5        | -50.0      | 27.0        |
| TEPCO Holdings        | 126.7       | 79.5        | 47.1       | 159.3       |
| TEPCO Fuel & Power    | 30.1        | 9.2         | 20.8       | 325.1       |
| TEPCO Power Grid      | 34.6        | 40.7        | -6.0       | 85.0        |
| TEPCO Energy Partner  | -37.4       | 11.2        | -48.7      | -           |
| TEPCO Renewable Power | 16.1        | 17.8        | -1.6       | 90.5        |
| Adjustments           | -151.6      | -90.1       | -61.5      | -           |

TEPCO

(Linit: Rillion Ven)

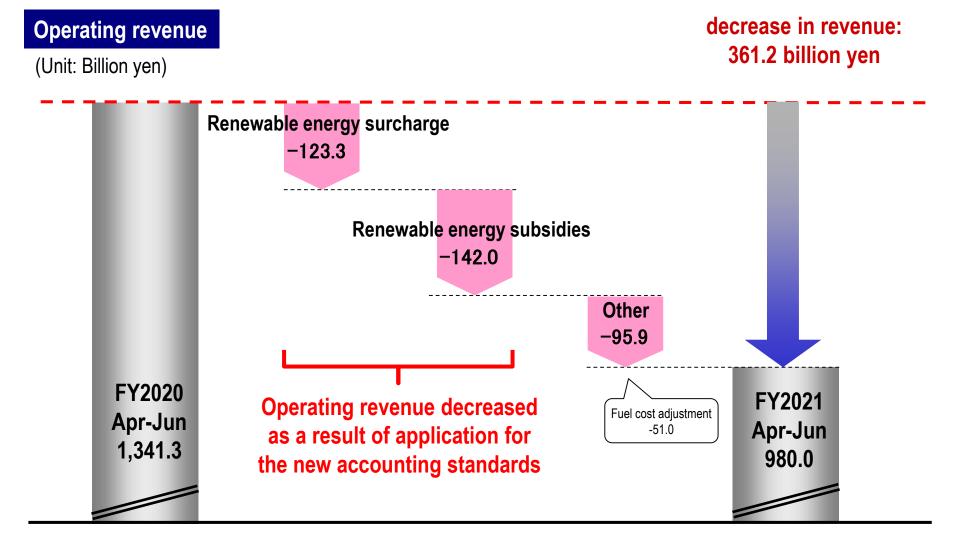
#### (Unit: Billion Yen)

|  | FY2021<br>Apr-Jun(A) | FY2020<br>Apr-Jun(B) | Comparison<br>(A)-(B) |
|--|----------------------|----------------------|-----------------------|
| Extraordinary Income                     | -                    | -                    | -                     |
| Extraordinary Loss                       | 20.6                 | 36.5                 | -15.9                 |
| Expenses for Nuclear Damage Compensation | * 20.6               | 36.5                 | -15.9                 |
| Extraordinary Income/Loss                | -20.6                | -36.5                | 15.9                  |

XIncrease in estimates for reputational damage and damage caused by shipping restrictions, as well as for public compensation and compensation for loss from securing residences.

### 

Operating revenue decreased by 265.4 billion yen as a result of the application for new accounting standards (no impact on revenue and expenditures since expenses decreased)



## 6. Consolidated Financial Position

- > Total assets balance decreased by 5.1 billion yen due mainly to a decrease in electric utility fixed assets.
- Total liabilities balance decreased by 36.8 billion yen due mainly to a decrease in current liabilities, such as accrued expenses.
- > Total net assets balance increased by 31.6 billion yen due mainly to an increase in accumulated comprehensive income.

| > Ba∰anuieyShaekitaismpinMa   | ElaptityShattitoaismpin@wedl B1y,20231points. Balance Sheet as of June 30,2021     |  |  |                                       |  |
|---|--|--|--|---------------------------------------|--|
| Total Assets<br>12,093.1<br>billion yen                                 | Liabilities<br>8,950.3<br>billion yen  | Decrease in liabilities<br>-36.8 billion yen<br>• Increase in corporate bonds<br>+250.0 billion yen<br>• Decrease in other current liabilities<br>(※).<br>-268.2 billion yen | Total Assets<br>12,087.9<br>billion yen<br>Decrease in assets<br>-5.1 billion yen  | Liabilities<br>8,913.4<br>billion yen |  |
| billion yen   | Net Assets<br>3,142.8<br>billion yen   | Increase in net assets<br>+ 31.6 billion yen<br>• Increase in accumulated<br>comprehensive income<br>+ 25.2 billion yen  | <ul> <li>Decreases in<br/>electric utility fixed assets<br/>-50.6 billion yen</li> <li>Increase in subsidiary and<br/>affiliate share<br/>+44.6 billion yen</li> </ul> | Net assets<br>3,174.4<br>billion yen  |  |
| (※) Consists of primarily accrued ex<br>accounts payable (trade) etc. ( | io:25.8%<br>xpenses, accounts payable (other) a<br>Corporate bonds scheduled to be | nd Improved by<br>0.3 points   | Equity Ra  | tio:26.1%                             |  |

redeemed within one year are not included ©Tokyo Electric Power Company Holdings, Inc. All Rights Reserved.

## 7. FY2021 Consolidated Performance Forecast

(Unit: Billion yen)

|  | FY2021 Projection<br>(A) | FY2020 Results<br>(B) | (A)-(B)   |
|--|--------------------------|-----------------------|-----------|
| Operating revenue                              | 4,484.0                  | 5,866.8               | - 1,383.0 |
| Operating income/loss                          | 69.0                     | 143.4                 | - 74.0    |
| Ordinary income/loss                           | 74.0                     | 189.8                 | - 116.0   |
| Extraordinary<br>income/loss                   | -                        | 1.3                   | - 1.0     |
| Net Income Attributable<br>to Owners of Parent | 67.0                     | 180.8                 | - 114.0   |

% No changes to the forecast announced on July 21, 2021



### (Reference) FY2021 Consolidated Performance Forecast (Key Factors Affecting Performance)

10

TEPCO

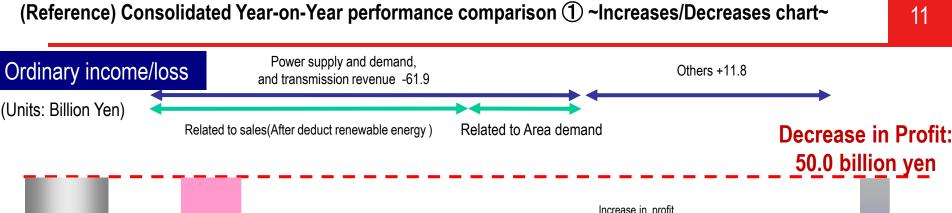
(Unit: Billion yen)

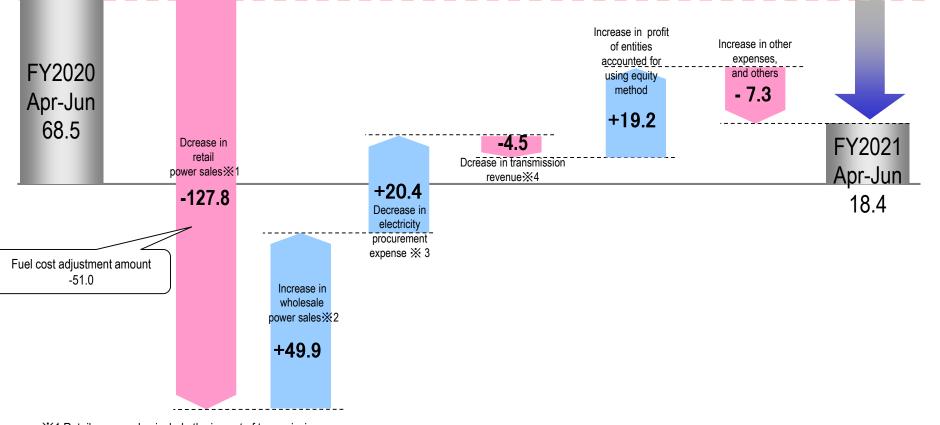
|     |                                    | FY2021             | FY2020 Results | Com     | parison    |
|-----|------------------------------------|--------------------|----------------|---------|------------|
|     |                                    | Projections<br>(A) | (B)            | (A)-(B) | (A)/(B)(%) |
| Tot | al Electricity sales volume        | 213.0              | 231.5          | - 18.5  | 92.0       |
|     | Retail Electricity sales volume    | 186.9              | 204.7          | - 17.8  | 91.3       |
|     | Wholesale Electricity sales volume | 26.1               | 26.8           | - 0.7   | 97.3       |
| А   | rea demand                         | 267.3              | 266.3          | 1.0     | 100.4      |

|  | FY2021 Projections<br>(A) | FY2020 Results<br>(B) | (A)-(B)      |
|--|---------------------------|-----------------------|--------------|
| Foreign Exchange rate<br>(Interbank:yen per dollar)  | Approx.110                | 106.1                 | Approx. + 4  |
| Crude oil price<br>(All Japan CIF:dollar per barrel) | Approx. 62                | 43.4                  | Approx. + 19 |

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#### (Reference) Consolidated Year-on-Year performance comparison ① ~Increases/Decreases chart~





- ×1 Retail power sales include the impact of transmission expenses
- X2 Wholesale power sales exclude the impact of indirect auctions
- 3 Electricity procurement expenses exclude the impact of indirect auctions, and offset the revenue increase/decrease caused by an
  - increase/decrease in deficit imbalance.

(Units: Billion Yen)

X4 Transmission revenue excludes the impact of deficit imbalance but includes transactions within the Group companies

### (Reference) Consolidated Year-on-Year performance comparison 2 ~Figures~

12

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|---------|------|------|-----------|
| (Units: | Bill | ION  | ven       |
|         |      | •••• | J = · · · |

|            |   | FY2021 (A) | FY2020 (B) | (A)-(B) |
|------------|---|------------|------------|---------|
| Ordinary I | ncome   | 18.4       | 68.5       | -50.0   |
|            | oply and demand, and<br>on revenue                      | 393.2      | 455.1      | -61.9   |
|            | Retail electricity sales ※1                             | 441.8      | 569.6      | -127.8  |
|            | Wholesale electricity sales ※2                          | 93.4       | 43.4       | 49.9    |
| (-)        | Electricity procurement expense                         | -462.1     | -482.6     | 20.4    |
|            | Transmission revenue ※4                                 | 320.1      | 324.6      | -4.5    |
| Others     |   | -374.7     | -386.6     | 11.8    |
|            | Profit of entities accounted for<br>using equity method | 41.2       | 21.9       | 19.2    |
| (-)        | Depreciation costs                                      | -99.9      | -100.7     | 0.7     |
| (-)        | Facility costs  | -63.2      | -56.4      | -6.8    |
|            | Other ※5  | -252.7     | -251.4     | -1.3    |

X1 Retail power sales include the impact of consigned transmission expenses

※2 Wholesale power sales exclude the impact of indirect auctions

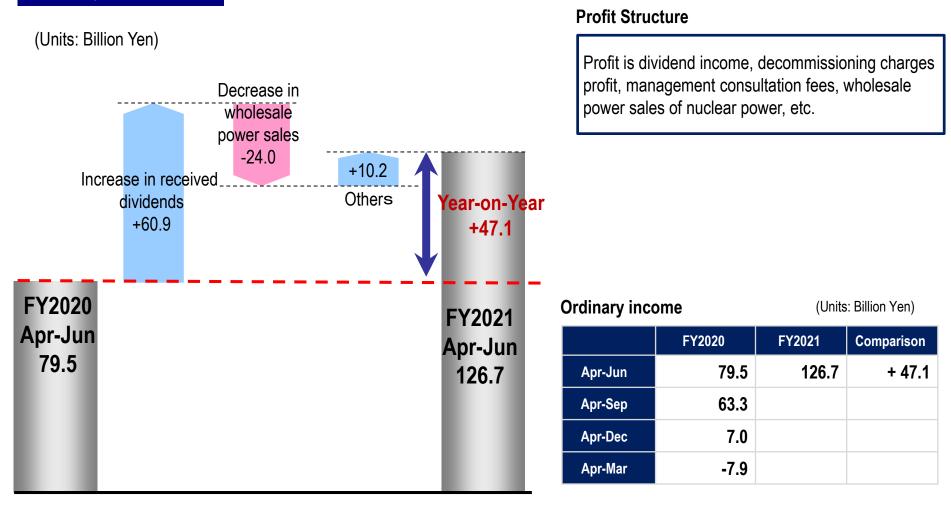
×3 Electricity procurement expenses exclude the impact of indirect auctions, and offset the revenue increase/decrease caused by an increase/decrease in deficit imbalance.

34 Consigned transmission income includes transactions within the Group but excludes the impact of the deficit imbalance

\*5 Consists of primarily personnel costs, taxes and consignment costs.



#### Ordinary income/loss

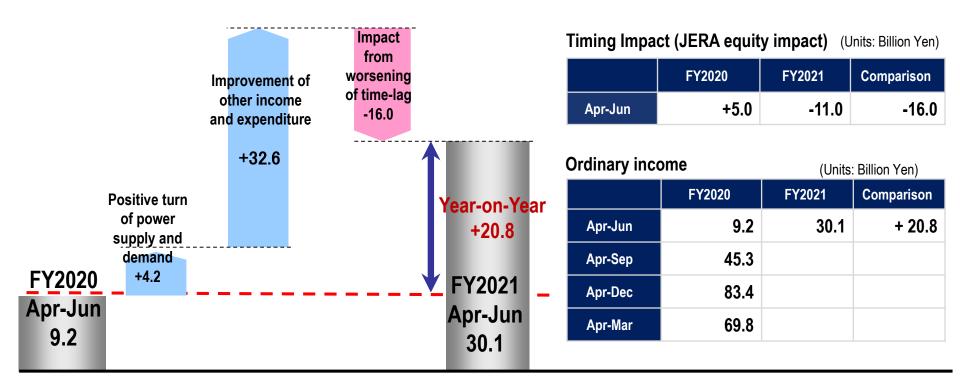


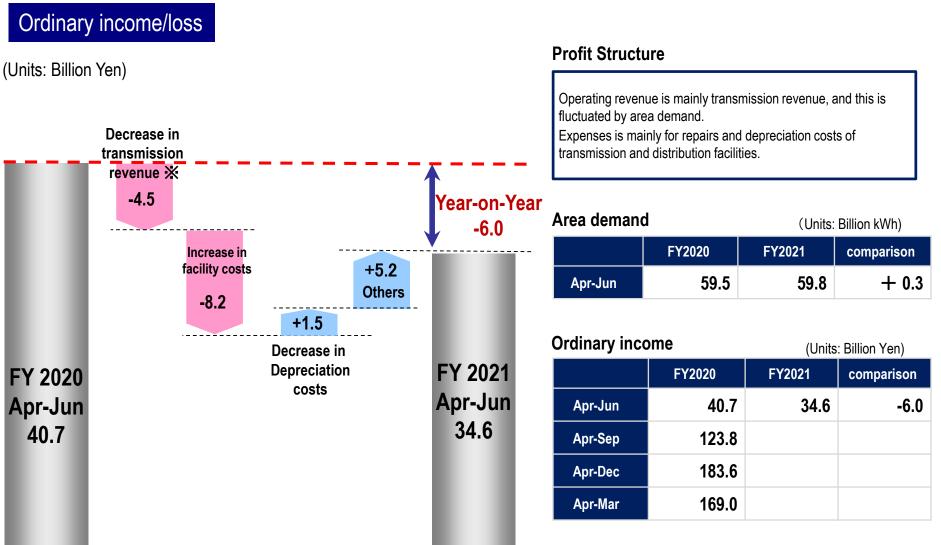
#### Ordinary income/loss

(Units: Billion Yen)

#### **Profit Structure**

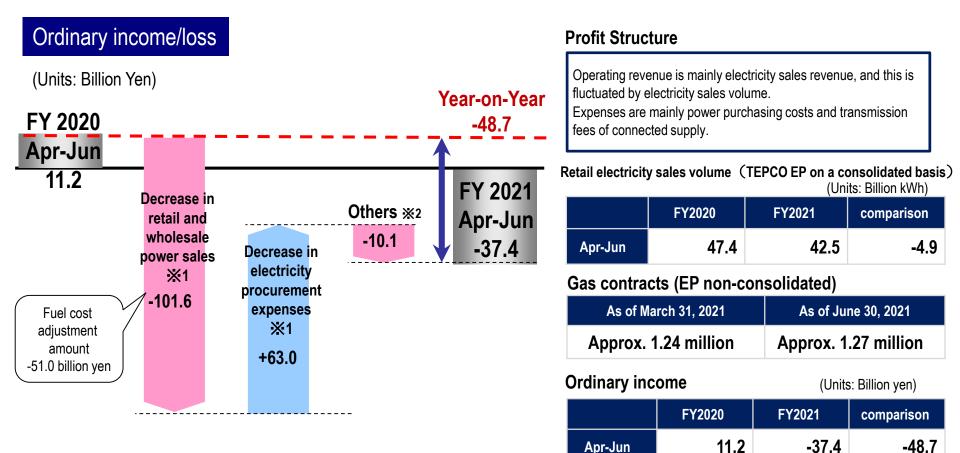
Main profit is profit of entities accounted for using equity method, such as generation business at JERA.





X Transmission revenue excludes impact from imbalanced revenue and expenditure

15



Apr-Sep

Apr-Dec

Apr-Mar

45.9

7.9

6.4

※1 Retail and wholesale power sales, and electricity procurement expenses both exclude the impact from indirect auctions. The impact of imbalance on transmission costs has been added to the electricity procurement costs after including the impact excluding the imbalance from retail and wholesale power sales.

※2 Includes the impact of correcting consolidated discrepancies related to the appropriation of renewable energy subsidy estimates in the last year's financial results.

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### Ordinary income/loss

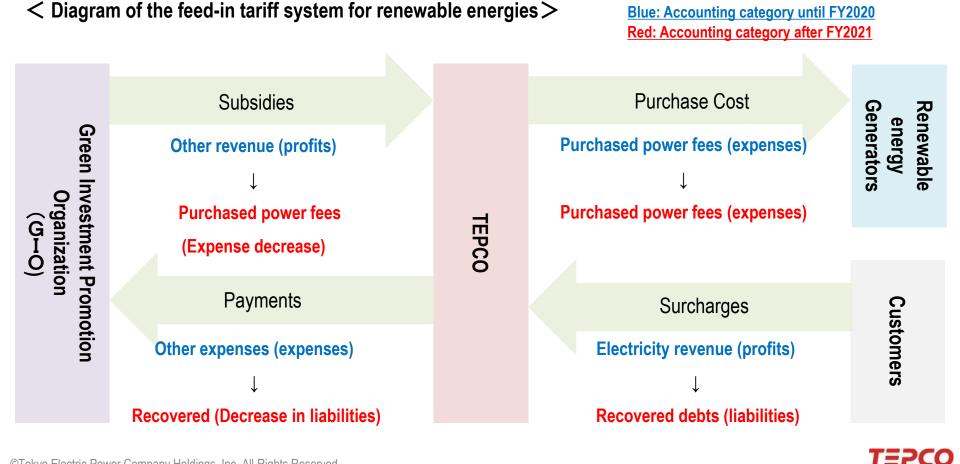
(Units: Billion Yen)

#### Profit Structure

|                            | Increase in<br>Wholesales, etc | Increase in property tax, etc.                        |                            | new energies.            | wholesale power s<br>ainly for depreciati |                           |                                    |
|----------------------------|--------------------------------|---|----------------------------|--------------------------|---|---------------------------|------------------------------------|
|                            | +1.0                           | (Paid by HD in the first year after<br>company split) | - <u>-</u>                 | Flow rate                |   | (Ur                       | nit:%)                             |
|                            |                                | -2.6  | Year-on-Year               |                          | FY2020                                    | FY2021                    | comparison                         |
|                            |                                |   | -1.6                       | Apr-Jun                  | 102.6                                     | 97.0                      | - 5.6                              |
| FY 2020                    |                                |   |                            | Ordinary Income          |   | (Units: Billion yen)      |                                    |
|                            |                                |   | 51/ 000/                   | Ordinary Inco            |   | <b>`</b>                  | • •                                |
| FY 2020<br>Apr-Jun<br>17.8 |                                |   | FY 2021<br>Apr-Jun         | Ordinary Inco<br>Apr-Jun | ome<br>FY2020<br>17.8                     | (Units:<br>FY2021<br>16.1 | Billion yen)<br>comparison<br>-1.6 |
| Apr-Jun                    |                                |   | FY 2021<br>Apr-Jun<br>16.1 |                          | FY2020                                    | FY2021                    | comparison                         |
| Apr-Jun                    |                                |   | Apr-Jun                    | Apr-Jun                  | FY2020<br>17.8                            | FY2021                    | comparison                         |
| Apr-Jun                    |                                |   | Apr-Jun                    | Apr-Jun<br>Apr-Sep       | FY2020<br>17.8<br>36.7                    | FY2021                    | comparison                         |

### (Reference)Application of new accounting standards

- "Accounting standards for revenue recognition" went into effect in FY2021 and some transactions that were posted as revenue (sales) must now be listed in a different category (changes were also made to what can be posted as expenses so there was no impact on revenue and expenditure).
- Surcharges and payments are posted as increases/decreases in recovered debts (liabilities) since they are paid to the GIO.
- Subsidies are posted as decreases in expenses due to revision of the electric operators accounting rules in accordance with the new accounting standards.



### (Reference) FY2021 Consolidated Performance Forecast (Overview of Each Company)

19

(Units: Billion Yen)

|                              | FY2021 Projections<br>(A) | FY2020 Results<br>(B) | (A)-(B)   |
|------------------------------|---------------------------|-----------------------|-----------|
| Operating Revenue            | 4,484.0                   | 5,866.8               | - 1,383.0 |
| TEPCO Holdings               | 635.0                     | 624.2                 | 11.0      |
| TEPCO Fuel & Power           | 5.0                       | 8.7                   | - 4.0     |
| TEPCO Power Grid             | 1,760.0                   | 2,003.8               | - 244.0   |
| <b>TEPCO Energy Partner</b>  | 3,685.0                   | 5,034.3               | - 1,349.0 |
| <b>TEPCO</b> Renewable Power | 154.0                     | 143.4                 | 11.0      |
| Adjustments                  | - 1,755.0                 | - 1,947.9             | 193.0     |
| Ordinary income/loss         | 74.0                      | 189.8                 | -116.0    |
| TEPCO Holdings               | 75.0                      | - 7.9                 | 83.0      |
| TEPCO Fuel & Power           | 24.0                      | 69.8                  | - 46.0    |
| <b>TEPCO</b> Power Grid      | 108.0                     | 169.0                 | - 61.0    |
| <b>TEPCO Energy Partner</b>  | 8.0                       | 6.4                   | 2.0       |
| <b>TEPCO</b> Renewable Power | 40.0                      | 48.1                  | - 8.0     |
| Adjustments                  | - 181.0                   | - 95.6                | - 85.0    |

# **Supplemental Material**



## **Table of Contents**

#### **Financial Results Detailed Information**

| Consolidated Statements of Income                                 | 20 |
|---|----|
| The status of Grants-in-aid from Nuclear Damage Compensation and  | 21 |
| Decommissioning Facilitation Corporation and Expenses for Nuclear |    |
| Damage Compensation   |    |
| Consolidated Balance Sheets                                       | 22 |
| Key Factors Affecting Performance                                 | 23 |
| Seasonal Breakdown of Retail Electricity Sales Volume and         | 24 |
| Total Power Generated   |    |
| Schedules for Public Bond Redemption                              | 25 |

#### Series of efforts including physical protection

| Efforts for incomplete safety measures work | 26 |
|---|----|
| Efforts for physical protection             | 27 |

#### The Current Status of Fukushima Daiichi NPS and Future Initiatives

| 2 | Current Situation and Status of Units 1 through 4                     | 28 |
|---|---|----|
| 3 | Key points of the revised "the Mid-and-Long-Term Roadmap"             | 29 |
| 4 | Fuel Debris Retrieval Schedule and Process Based upon the             | 30 |
|   | Mid-to-Long Term Decommissioning Implementation Plan 2021             |    |
| 5 | Contaminated Water Management   | 31 |
|   | TEPCO Holdings' Response Regarding the Handling of ALPS Treated Water |    |
|   | TEPCO Holdings' Approach to the Discharge of ALPS Treated Water       | 32 |
|   | Design and Operation of Necessary Facilities/Schedule                 | 33 |
|   |   |    |

#### **Other Initiatives**

| Main Efforts to Increase Corporate Value -1 | 34 |
|---|----|
| Main Efforts to Increase Corporate Value -2 | 35 |



# FY2021 1<sup>st</sup> Quarter Financial Results Detailed Information



## **Consolidated Statements of Income**

|   |            |            | (Unit: E   | Billion Yen) |
|---|------------|------------|------------|--------------|
|   | FY2021     | FY2020     | Comparison |              |
|   | Apr-Jun(A) | Apr-Jun(B) | (A)-(B)    | (A)/(B) (%)  |
| Operating Revenue   | 980.0      | 1,341.3    | -361.2     | 73.1         |
| Operating Expenses  | 991.4      | 1,283.7    | -292.3     | 77.2         |
| Operating Income / Loss   | -11.3      | 57.5       | -68.9      | —            |
| Non-operating Revenue   | 43.4       | 23.3       | 20.1       | 186.4        |
| Investment Gain under the Equity Method   | 41.2       | 21.9       | 19.2       | 187.5        |
| Non-operating Expenses  | 13.6       | 12.3       | 1.2        | 110.0        |
| Ordinary Income / Loss  | 18.4       | 68.5       | -50.0      | 27.0         |
| Reserve for Fluctuation in Water Levels   | _          | 0.0        | -0.0       | _            |
| Provision or Reversal of Reserve for Preparation of<br>Depreciation of Nuclear Power Construction | 0.0        | 0.1        | -0.0       | 67.2         |
| Extraordinary Income  | _          | _          | —          | _            |
| Extraordinary Loss  | 20.6       | 36.5       | -15.9      | —            |
| Income Tax, etc.  | 0.8        | 1.7        | -0.9       | 48.7         |
| Net Income Attributable to Non-controlling Interests  | -0.0       | 0.2        | -0.2       | —            |
| Net Income Attributable to Owners of Parent   | -3.0       | 29.8       | -32.8      | _            |



(Unit: Billion Yen)

| Item  | FY2010 to FY2020 | FY2021<br>Apr-Jun | Cumulative<br>Amount |  |
|---|------------------|-------------------|----------------------|--|
| ♦ Grants–in-aid from Nuclear Damage Compensation and Decommissioning Facilitation Corporation           |                  |                   |                      |  |
| OGrants-in-aid based on Nuclear Damage Compensation and Decommissioning<br>Facilitation Corporation Act | * 7,437.0        | Ι                 | * 7,437.0            |  |

Note: Journal Entry: Grants-in-aid receivable from Nuclear Damage Compensation and Decommissioning Facilitation Corporation is debited on the balance sheet.

\* Numbers above are those after deduction of a governmental indemnity of 188.9 billion yen, and Grants-in-aid corresponding to decontamination expenses of 4,695.6 billion yen respectively.

#### Expenses for Nuclear Damage Compensation

| Compensation for individual damages   | 2 076 1  | 1.5  | 2 077 6  |
|---|----------|------|----------|
| <ul> <li>Expenses for radiation inspection, Mental distress, Damages caused by voluntary evacuations,<br/>and Opportunity losses on salary of workers etc.</li> </ul> | 2,076.1  | 1.0  | 2,077.6  |
| Compensation for business damages   |          |      |          |
| <ul> <li>Opportunity losses on businesses, Damages due to the restriction on shipment, Damages due to<br/>groundless rumor and Package compensation etc.</li> </ul>   | 3,207.8  | 14.9 | 3,222.8  |
| Other expenses  | 7,036.4  | 4.0  | 7,040.4  |
| Damages due to decline in value of properties, Housing assurance damages and Decontamination costs etc.   | 7,000.1  | 1.0  | 7,010.1  |
| Amount of indemnity for nuclear accidents from the Government   | -188.9   | _    | -188.9   |
| Grants-in-aid corresponding to decontamination expenses   | -4,695.6 |      | -4,695.6 |
| Total   | 7,435.7  | 20.6 | 7,456.4  |
|   |          |      |          |

## **Consolidated Balance Sheets**

|  |          |          |         | (Unit: Billion Yen) |
|--|----------|----------|---------|---------------------|
|  | Jun. 30  | Mar. 31  | Comp    | arison              |
|  | 2021 (A) | 2021 (B) | (A)-(B) | (A)/(B) (%)         |
| Total Assets   | 12,087.9 | 12,093.1 | -5.1    | 100.0               |
| Fixed Assets   | 10,500.6 | 10,518.0 | -17.3   | 99.8                |
| Current Assets   | 1,587.3  | 1,575.1  | 12.1    | 100.8               |
| Liabilities  | 8,913.4  | 8,950.3  | -36.8   | 99.6                |
| Long-term Liability  | 5,555.8  | 5,376.4  | 179.3   | 103.3               |
| Current Liability  | 3,349.1  | 3,565.4  | -216.2  | 93.9                |
| Reserve for Preparation of the Depreciation of Nuclear Plants Construction | 8.5      | 8.4      | 0.0     | 100.9               |
| Net Assets   | 3,174.4  | 3,142.8  | 31.6    | 101.0               |
| Shareholders' Equity   | 3,120.7  | 3,121.4  | -0.7    | 100.0               |
| Accumulated Other<br>Comprehensive Income                                  | 29.0     | 3.8      | 25.2    | 761.2               |
| Share Acquisition Rights   | 0.0      | 0.0      | 0.0     | 115.4               |
| Non-controlling Interests  | 24.6     | 17.4     | 7.1     | 141.0               |

| <interest-bearing debt="" outstanding=""> (Unit Billion Yen)</interest-bearing> |                     |                     |         |  |  |
|---|---------------------|---------------------|---------|--|--|
|   | Jun. 30<br>2021 (A) | Mar. 31<br>2021 (B) | (A)-(B) |  |  |
| Bonds   | 2,955.4             | 2,705.4             | 250.0   |  |  |
| Long-term Debt  | 209.6               | 215.9               | -6.2    |  |  |
| Short-term Debt   | 1,971.8             | 1,967.7             | 4.0     |  |  |
| Total   | 5,136.9             | 4,889.0             | 247.8   |  |  |

#### <Reference>

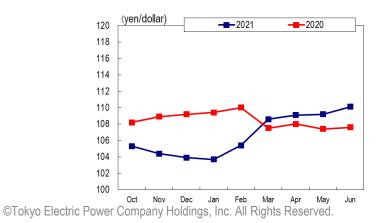
|          | FY2021<br>Apr-Jun (A) | FY2020<br>Apr-Jun (B) | (A)-(B) |
|----------|-----------------------|-----------------------|---------|
| ROA(%)   | -0.1                  | 0.5                   | -0.6    |
| ROE(%)   | -0.1                  | 1.0                   | -1.1    |
| EPS(Yen) | -1.89                 | 18.62                 | -20.51  |

ROA: Operating Income / Average Total Assets

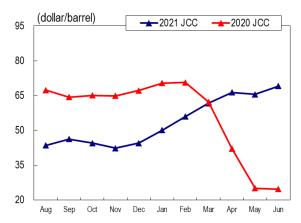
ROE: Net Income attributable to owners of parent / Average Equity Capital

| Key Factors Affecting Performance (Results)             |                | <ul> <li>X 1 Total of EP consolidated (EP/TCS/PinT) and PG (islands, etc.)</li> <li>X 2 Total (excluding indirect auctions) of EP consolidated (EP/TCS/PinT),<br/>PG (including inter-regional), and RP consolidated (RP/Tokyo Electric Generation)</li> </ul> |                    |  |
|---|----------------|--|--------------------|--|
|   | FY2021 Apr-Jun | FY2020 Apr-Jun   | [Reference] FY2020 |  |
| Total Electricity Sales Volume<br>(Billion kWh)         | 52.4           | 51.2   | 231.5              |  |
| Retail Electricity Sales Volume<br>(Billion kWh)≫1      | 42.5           | 47.4   | 204.7              |  |
| Wholesale Electricity Sales Volume<br>(Billion kWh)☆2   | 9.8            | 3.8  | 26.8               |  |
| Gas Sales Volume (Million ton)                          | 0.46           | 0.46   | 2.10               |  |
| Foreign Exchange Rate<br>(Interbank; yen per dollar)    | 109.5          | 107.6  | 106.1              |  |
| Crude Oil Prices<br>(All Japan CIF; dollars per barrel) | 66.9           | 32.3   | 43.4               |  |
| Nuclear Power Plant Capacity<br>Utilization Ratio (%)   | -              | -  | -                  |  |

#### <Fluctuation of Foreign Exchange Rate>



#### <Fluctuation of All Japan CIF>



| ectricity S | Sales Vo   | lume(E  | P consolic  | lated)   |
|-------------|--|---|---|--|
|             |  |   | Unit: Billion kW  | h  |
|             | FY   | 2021  |   |  |
| Apr         | May  | Jun   | Apr-Jun   |  |
| 4.81        | 4.17   | 3.91  | 12.89   |  |
| 9.95        | 9.34   | 10.31   | 29.60   |  |
| 14.76       | 13.52  | 14.22   | 42.49   |  |
| FY2020      |  |   | [Ref.]Year-on-year Comparison   |  |
| Apr         | May  | Jun   | Apr-Jun   | (Apr-Jun)  |
| 5.96        | 4.63   | 4.31  | 14.90   | 86.5%  |
| 11.04       | 10.00  | 11.43   | 32.47   | 91.2%  |
| 17.00       | 14.63  | 15.74   | 47.37   | 89.7%  |
|             | Apr<br>4.81<br>9.95<br>14.76<br>Apr<br>5.96<br>11.04 | FY<br>Apr May<br>4.81 4.17<br>9.95 9.34<br>14.76 13.52<br>FY<br>Apr May<br>5.96 4.63<br>11.04 10.00 | FY2021           Apr         May         Jun           4.81         4.17         3.91           9.95         9.34         10.31           14.76         13.52         14.22           FY2020           Apr         May         Jun           5.96         4.63         4.31           11.04         10.00         11.43 | FY2021AprMayJunApr-Jun4.814.173.9112.899.959.3410.3129.6014.7613.5214.2242.49FY2020AprMayJunApr-Jun5.964.634.3114.9011.0410.0011.4332.47 |

#### **Total Power Generated**

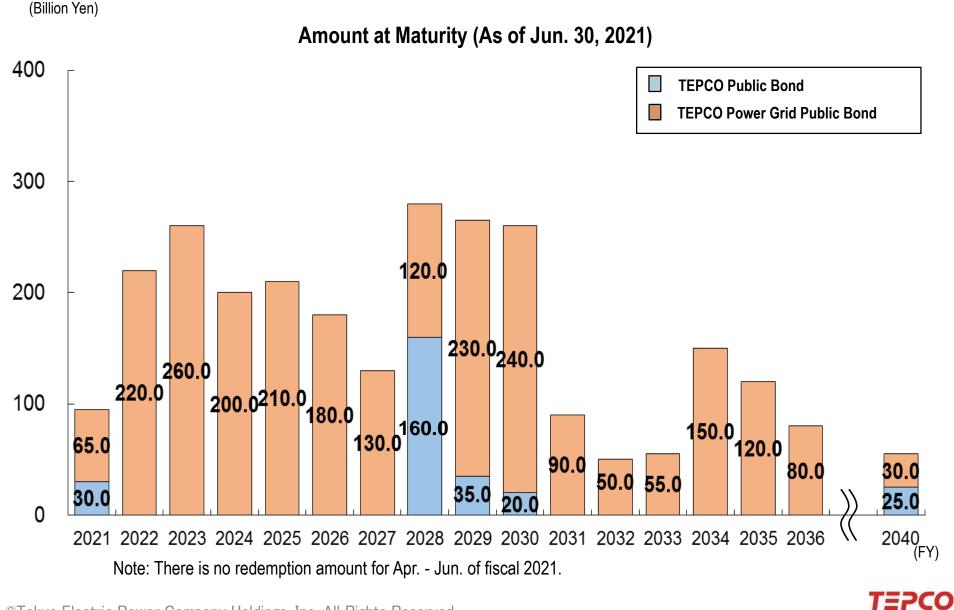
|                |        |      | Un                            | it: Billion kWh |           |
|----------------|--------|------|-------------------------------|-----------------|-----------|
|                |        | FY2  | 2021                          |                 | -         |
| -              | Apr    | May  | Jun                           | Apr-Jun         |           |
| Hydroelectric  | 1.20   | 1.38 | 1.11                          | 3.69            | -         |
| Thermal        | 0.01   | 0.01 | 0.01                          | 0.03            | •         |
| Nuclear        | -      | -    | -                             | -               | aa        |
| Renewable etc. | 0.01   | 0.01 | 0.00                          | 0.02            | •         |
| Total          | 1.22   | 1.40 | 1.13                          | 3.74            | -         |
|                | FY2020 |      | [Ref.]Year-on-year Comparison |                 |           |
| •              | Apr    | May  | Jun                           | Apr-Jun         | (Apr-Jun) |
| Hydroelectric  | 1.23   | 1.37 | 1.17                          | 3.78            | 97.8%     |
| Thermal        | 0.01   | 0.01 | 0.01                          | 0.03            | 99.2%     |
| Nuclear        | -      | -    | -                             | -               |           |
| Renewable etc. | 0.01   | 0.00 | 0.00                          | 0.02            | 122.4%    |
| Total          | 1.25   | 1.39 | 1.19                          | 3.82            | 97.9%     |

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X Total power generated includes part of consolidated subsidiaries.



24



# Series of efforts including physical protection



- Regarding "incomplete safety measures work" at Kashiwazaki-Kariwa Nuclear Power Station, a project team of Head Office and station members were established to lead the "general inspection".
- ✓ As far as we could confirm incomplete work, a total of 76 areas of incomplete construction have been found in fire protection processing of penetrations (approx. 8000 penetrations in the field were investigated) to the present time.
- In addition to investigations of penetrations that are difficult to be seen directly (stored in metal boxes), work to incorporate the field status in the before-use operator inspection guideline is necessary (continued until autumn).

#### List of incomplete construction work

| Disclosed date | Work description   | Incomplete items   | Notes                              |
|----------------|--|--|------------------------------------|
| January 27     | Fire protection equipment  | Units 6&7 control building damper installation work (7 units)                                | Work executed on April 26, 2021    |
| February 15    | installation work  | Unit 7 reactor building fire sensor installation work (5 units)                              | Work executed on February 19, 2021 |
| February 26    | Flooding protection processing   | Floor penetration waterproofing work for Unit 7 reactor building pipes (1 penetration)       | Work executed on March 31, 2021    |
| March 3        | Fire protection processing   | Wall penetration fire protection work for Units 6&7 radwaste building pipes (4 penetrations) | Work being even ted                |
| June 10        | Penetration fire protection work for gaps at control building and radwaste building in addition to the above (72 penetrations) | Work being executed  |                                    |

### Efforts for physical protection

✓ Direct causes, root causes and signs of deterioration of safety culture and nuclear security culture elements (including third-party assessment) regarding "partial loss of physical protection functions" and "misuse of ID" as well as the action plan for improvement measures will be reported to the Nuclear Regulation Authority by September 23, 2021.

#### Current efforts

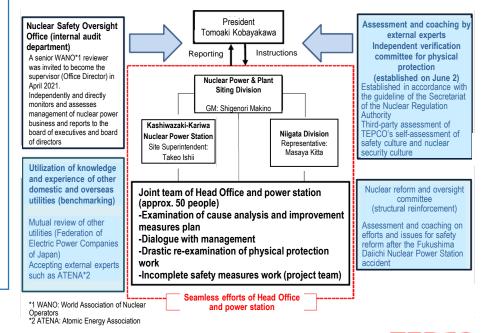
- 1 Factual investigation and cause analysis of individual items (partial loss of physical protection equipment function)
- 2 General inspection of the entire physical protection work exceeding individual items
- 3 Analysis of issues of the entire organizations such as "organizational culture" and "organizational management and resource distribution"

#### Direction of drastic reformation measures

Based on the cause analysis of the series of inappropriate items,

- ①Seamless management of Head Office and site
- ②Introduce frameworks and systems for accomplishing projects
- ③Enhance resources and improve quality for drastic enhancement of physical protection
- (4) Re-examine personnel allocation and rotation and utilize external experts
   (5) Improve vitality in the field and improve work environment

Reformation plan such as establishing the governance to support the aforementioned will be examined in detail.



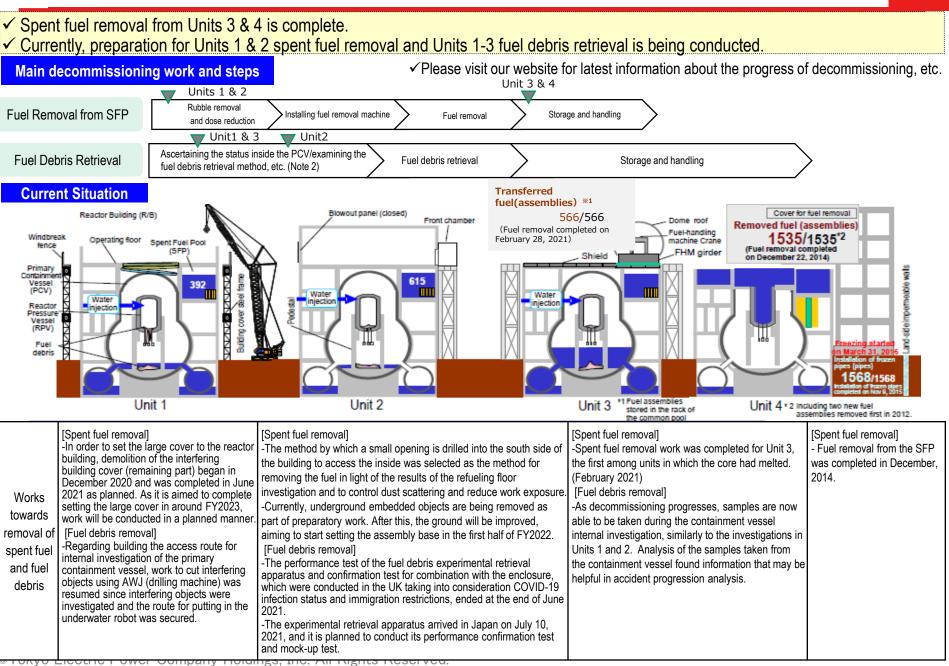
#### (Reference) Current Implementation framework

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# The Current Status of Fukushima Daiichi Nuclear Power Station and Future Initiatives



# **Current Situation and Status of Units 1 through 4**



# Key points of the revised "the Mid-and-Long-Term Roadmap"

29

Please visit the company webpage for the revised Mid-and-Long-Term Roadmap.

Setting out a basic principle of "coexistence of reconstruction and decommissioning", while there has been gradual progress of residents' return and reconstruction efforts in surrounding area.

(giving priority on early risk reduction and ensuring safety)

- Coexist with local communities.
- Optimize the whole decommissioning tasks", by reviewing the work process of 10 years.
- ✓ Total period of decommissioning is unchanged: "within 30-40 years"

#### ①Fuel debris retrieval



Determine first implementing Unit and the method for fuel debris retrieval. Start trial retrieval at Unit 2 within 2021, by partial submersion method and side access The scale of the retrieval will be gradually enlarged.

#### <sup>(2)</sup>Fuel removal from pool



Change in the methods to suppress the dust dispersion at Unit 1 and 2 Postpone fuel removal for 4-5 years at Unit 1, and for 1-3 years at Unit 2 Aim at the completion of fuel removal from all Units 1-6, within 2031

#### 3Contaminated water countermeasures

- The volume of contaminated water generated has been significantly suppressed.
- (540m<sup>3/</sup>day (May 2014)  $\rightarrow$  170m<sup>3/</sup>day (average of FY2018))

Keep current target of reducing the contaminated water generation to 150m<sup>3</sup>/d within 2020.

Set new target of reducing the contaminated water generation to 100m<sup>3</sup>/d within 2025.

\* Handling of ALPS treated water will be continuously discussed in a comprehensive manner

[Source] Decommissioning/contaminated water countermeasures Fukushima Council Meeting Materials (December 27, 2019)

Note: This materials is created based on the "Cabinet Meeting Material on Decommissioning and Contaminated Water Measures" disclosed on December 27, 2019, and supplementary information is as follows. 1. It has been decided to conduct some of the performance confirmation tests for fuel debris retrieval at Unit 2 in the UK considering the COVID-19 infection status and immigration restrictions in the UK and Japan and

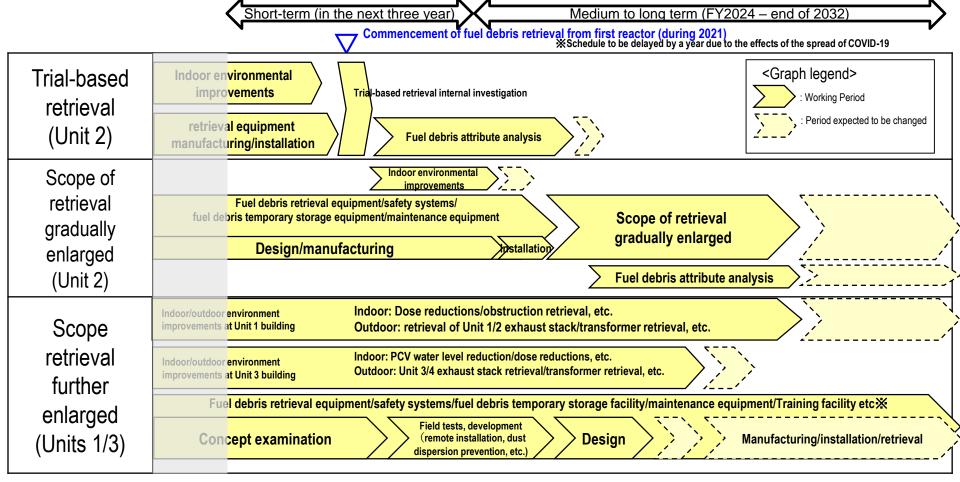
status of operation confirmation of the experimental retrieval apparatus. Through these efforts, we will strive to keep the schedule delay to less than a year or so while placing the highest priority on safety.

2. The volume of contaminated water generated reduced to 140m<sup>3</sup>/d within 2020, so that we achieved the target within 2020.



# Fuel Debris Retrieval Schedule and Process Based upon the Mid-to-Long Term Decommissioning Implementation Plan 2021

- ✓ On March 25, 2021, the Mid-and-Long Term Decommissioning Action Plan 2021 was published, an updated version of the Mid-and-Long Term Decommissioning Action Plan 2020 given the results of FY2020.
- At Unit 2, the scale of retrieval was gradually expanded from trial retrieval, and the knowledge obtained will be used to further expand the scale of retrieval from Units 1 & 3.



%These tasks shall be carried out for Unit 3 first and then examined with the intention doing the same for Unit 1

## **Contaminated Water Management**

- In December 2013, the government's Nuclear Disaster Response Headquarters arranged a set of preventative and multi-tiered measures based on the three basic policies for addressing contaminated water issues. < Major Progress> ✓Please visit our website for the latest information. <Main countermeasures> Subdrain operation > Groundwater pumped up through wells near reactor building (Subdrain system) are discharged after purification Eliminate contamination sources by dedicated facilities and quality test. (A cumulative total of 1,110,288 tons of groundwater has been discharged as of 15:00 on July 18, 2021). Multi-nuclide removal equipment, etc. > Reinforcement and recovery work was conducted on the subdrain pit to increase the stable pumping capacity of the subdrain. Operation has been restarted starting with subdrains for which updating work was completed. Transfer Remove contaminated water from the trench pipes have been duplexed by installing additional pipes and other ancillary facilities in order to make sure that the subdrain will be operable even if the subdrain transfer pipes are being cleaned. Isolate water from contamination Land-side frozen impermeable walls >In March 2018, the land-side impermeable walls were considered completed as the underground temperature Pump up groundwater by groundwater bypass had declined below 0°C in almost all areas. Pump up groundwater near buildings After auxiliary construction was completed in unfrozen areas deep underground, started maintenance Land-side frozen impermeable walls management operation for all areas in February 2019. > The Committee on Countermeasures for Contaminated Water Treatment clearly recognized the effect of the Waterproof pavement land-side impermeable walls to shield groundwater and confirmed that a water-level management system, including the functions of subdrains, etc., to stably control groundwater and isolate the buildings from <u>Prevent leakage</u> of contaminated water groundwater had been established. On the amount of contaminated water generated Enhance soil by adding sodium silicate > The amount of contaminated water generated in 2020 was approx. 140 m<sup>3</sup>/day, meeting the Mid-and-Long Term Sea-side impermeable walls Roadmap target (keep amounts at around 150 m<sup>3</sup>/day in 2020). Efforts will be continued to achieve the goal of keeping the amount of contaminated water generated to less than 100 m<sup>3</sup>/day (by 2025) Increase the number of (welded-joint) tanks On the treatment of inbuildings stagnant water Completed treatment of inbuildings stagnant water in all buildings except the Units 1-3 reactor building, process main building and the high temperature incinerator building and achieved the Mid-and-Long Term Roadmap Treatment of stagnant water in buildings target. Efforts will be continued to achieve the goal of reducing the reactor building stagnant water to around half of the levels at the end 2020 by FY2022 to FY2024. Additional work on the stagnant water transfer ea-side device able wall Groundwater levels

÷.

#### TEPCO Holdings' Response Regarding the Handling of ALPS Treated Water - 1 TEPCO Holdings' Approach to the Discharge of ALPS Treated Water

- The "Basic Policy on handling of ALPS treated water at the Tokyo Electric Power Company Holdings' Fukushima Daiichi Nuclear Power Station" (hereinafter government policy) was decided at the 5th Inter-Ministerial Council for Contaminated Water, Treated Water and Decommissioning Issues held on April 13, 2021.
- ✓ TEPCO will work to ensure that responses based on this government policy will be implemented.

<TEPCO Holdings' Approach to the Discharge of ALPS Treated Water>

#### Basic position

In discharging ALPS treated water<sup>\*1</sup> into the sea, we will ensure that the discharged water is safe by conforming to safety standards based on laws, and relevant international laws and practices, while conducting radiation impacts assessments on people and the environment<sup>\*2</sup>. Thus we will secure the safety of the public, the surrounding environment as well as agricultural, forestry and fishery products.

#### Strengthening and enhancing the scope of m o n i t o r i n g

#### Preventing leaks from tanks

#### Information dissemination and minimizing rumors

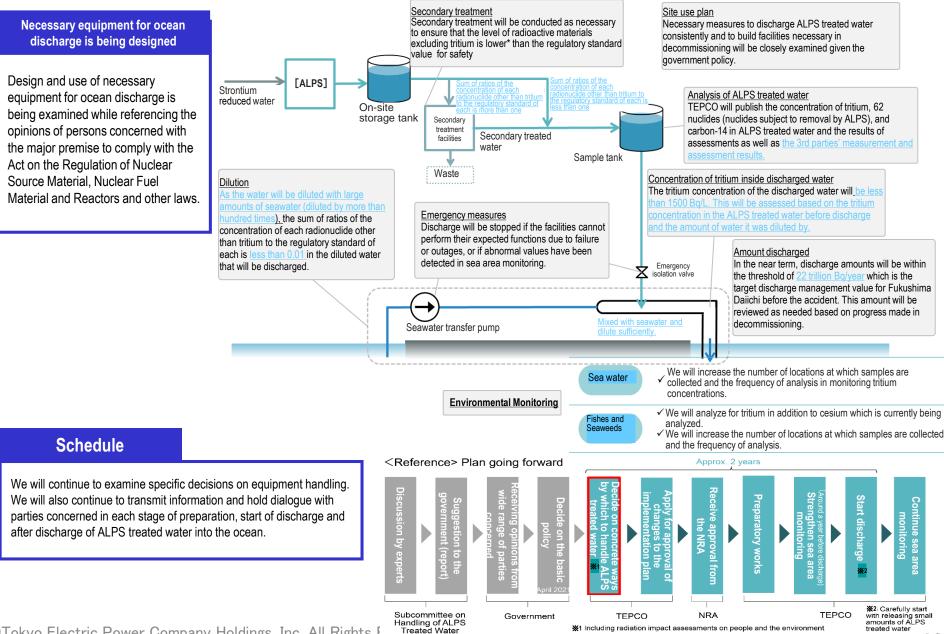
#### Appropriate compensation

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- In discharging ALPS treated water into the sea, we will further expand and strengthen our sea area monitoring efforts to minimize the adverse impacts on reputation.
- Objectivity and transparency of monitoring will be secured by asking for the cooperation of experts and the people in the agricultural, forestry, and fishery industry.
- On-site tank that store ALPS treated water will be continuously monitored for leaks and will be maintained and managed appropriately in preparation for natural disasters.
- To dispel concerns and foster understanding domestically and internationally, we will continuously provide accurate information in a highly transparent manner, regarding the impacts on the environment such as the results of measurements/analysis on the concentration of radioactive materials in the ALPS treated water before discharge; status of the discharge and the results of sea area monitoring; as well as the results of assessment of the radiation impact on the public and the environment.
- To minimize the adverse impacts on reputation, we will do our utmost in supporting industries that may be subject to potential adverse impacts on reputation at each stage from production, processing, distribution, and consumption (cultivating new markets).
  - If reputational damage is incurred as a result of the discharge of ALPS treated water despite these

 <sup>\*1</sup> Water that has been purified and treated in ALPS until levels of radioactive materials excluding tritium is lower than the regulatory standard value for safety.
 \*2 Includes any latent effects the ALPS treated water may have on the marine environment

#### **TEPCO Holdings' Response Regarding Handling of ALPS Treated Water** - 2 Design and Operation of Necessary Facilities/Schedule



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X1 Including radiation impact assessments on people and the environment

treated water

# **Other Initiatives**



| <tepco hol<="" th=""><th>dings&gt;</th></tepco> | dings>  |
|---|---|
| May 11,2021                                     | The "transmission line inspection drone automatic flying system", jointly developed with Blue innovation Co., Ltd. and<br>TEPCO SYSTEMS CORPORATION, is to be introduced in June 2021 for inspection work of transmission lines owned by<br>TEPCO PG.   |
| May 14,2021                                     | Became the first electric power company to be certified as the "certified DX operator" in accordance with the DX certification system established by the Ministry of Economy, Trade and Industry (acquired certification on May 1, 2021).   |
| May 28, 2021                                    | "Tokyo Electric Power Timeless Capital, Inc." specialized in business investment was established in order to improve<br>capabilities of business investment and enhance earning power of the TEPCO Group through business investment to<br>various areas.   |
| June 1,2021                                     | Concluded an agreement for acquiring the "Certificate of Green Power" for electricity used for running electric work vehicles (EV/PHEV) of the TEPCO Group, with Japan Natural Energy Company Limited.  |
| June 7,2021                                     | Commenced trial run of the P2G system in project "H2-YES" with Yamanashi Prefecture, Toray Industries, Inc. and TAKAOKA TOKO CO., LTD at the Electricity Storage Technical Research Site in Komekurayama, Kofu City, which is a commissioned project of the New Energy and Industrial Technology Development Organization (hereinafter referred to as NEDO) that has been undergoing technological development with the aim to reduce the use of fossil fuel by producing green hydrogen with electricity produced by renewable energy. |
| July 1,2021                                     | TEPCO Timeless Capital No.1 Investment Limited Partnership, which makes buyout funds for medium sized companies and small and medium enterprises that mainly develop business in Japan, was established with TEPCO funding around 10 billion yen and with Tokyo Electric Power Timeless Capital, Inc. as the operating company.   |
| July 12,2021                                    | Agreement to become a "Tokyo 2020 Official Contributor" was concluded with the Tokyo Organising Committee of the<br>Olympic and Paralympic Games.   |

| <tepco grid="" power=""></tepco> |  |  |  |  |
|----------------------------------|--|--|--|--|
| May 31,2021                      | In order to jointly respond to inquiries sent through chats, partnership with 10 general power transmission and distribution companies including       |  |  |  |
|                                  | Okinawa Electric Power Company, Incorporated is to begin for the "Kanazawa Mazeru Digital Contact Center" which was opened in September                |  |  |  |
|                                  | 2020 with 9 general power transmission and distribution companies (partnership began on June 4, 2021).   |  |  |  |
| June 18,2021                     | Applied for the "Feasibility study for technological development for stabilization of next-generation electricity network for large-volume adoption of |  |  |  |
|                                  | renewable energy and technological development for control of distributed energy resources to mitigate congestion of power systems" advertised         |  |  |  |
|                                  | by NEDO, jointly with Mitsubishi Research Institute, Inc., Kansai Electric Power Co., Inc., Kansai Transmission and Distribution, Inc., KYOCERA        |  |  |  |
|                                  | Corporation and Waseda University, and was selected.   |  |  |  |
| June 25,2021                     | Rental house "CROSSCEED OSAKI" was completed, which renovated a former company-owned house of TEPCO near JR Osaki Station as part                      |  |  |  |
|                                  | of the "real estate project" that began in 2019 to utilize company-owned assets.   |  |  |  |

#### <TEPCO Energy Partner>

April 27,2021 "Mutual agreement on SDGs utilizing electric automobiles" was concluded with Honjo City, Nissan Motor Co., Ltd., Saitama Nissan Motor, Nissan Satio Saitama Kita, Nissan Prince Saitama Sales, CAINZ and TEPCO PG Kumagaya Branch Office to strengthen the mutual partnership to realize a sustainable society aiming for SDGs.

#### <TEPCO Renewable Power>

- May 27,2021 Created an advertisement plan to call for offshore wind power generation operators off the coast of Choshi, Chiba Prefecture in accordance with the "Act on Promoting the Utilization of Sea Areas for the Development of Marine Renewable Energy Power Generation Facilities" through "Choshi Offshore Wind Farm K.K." which is jointly owned with Ørsted, and submitted the plan to the Minister of Economy, Trade and Industry and the Minister of Land, Infrastructure, Transport and Tourism.
- May 31,2021 Regarding development of offshore wind power generation considered off the coast of Yuza Town, Yamagata Prefecture, "(Tentative name) Document of consideration toward the environment in the planning stage for offshore wind power generation business off the coast of Yuza Town, Akumi-gun, Yamagata Prefecture", which consists of environmental considerations in order to develop a highly feasible business plan while considering the environmental impact, was submitted to the Minister of Economy, Trade and Industry, and also submitted to the Governor of Yamagata Prefecture to gather opinions from the viewpoint of environmental conversation.